

BBSE3009 Project Management and Engineering Economics

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Economic equivalence



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Economic Equivalence (EE)

- **What** do we mean by “economic equivalence?”
- **Why** do we need to establish an economic equivalence?
- **How** do we measure and compare various cash payments received at different points in time?



Economic Equivalence (EE)

- **Economic equivalence** exists between cash flows that have the same economic effect and could therefore be traded for one another
- EE refers to the fact that a cash flow-whether a single payment or a series of payments-can be converted to an equivalent cash flow at any point in time
- Even though the amounts and timing of the cash flows may differ, the **appropriate interest rate** makes them equal in economic sense

Economic Equivalence (EE)

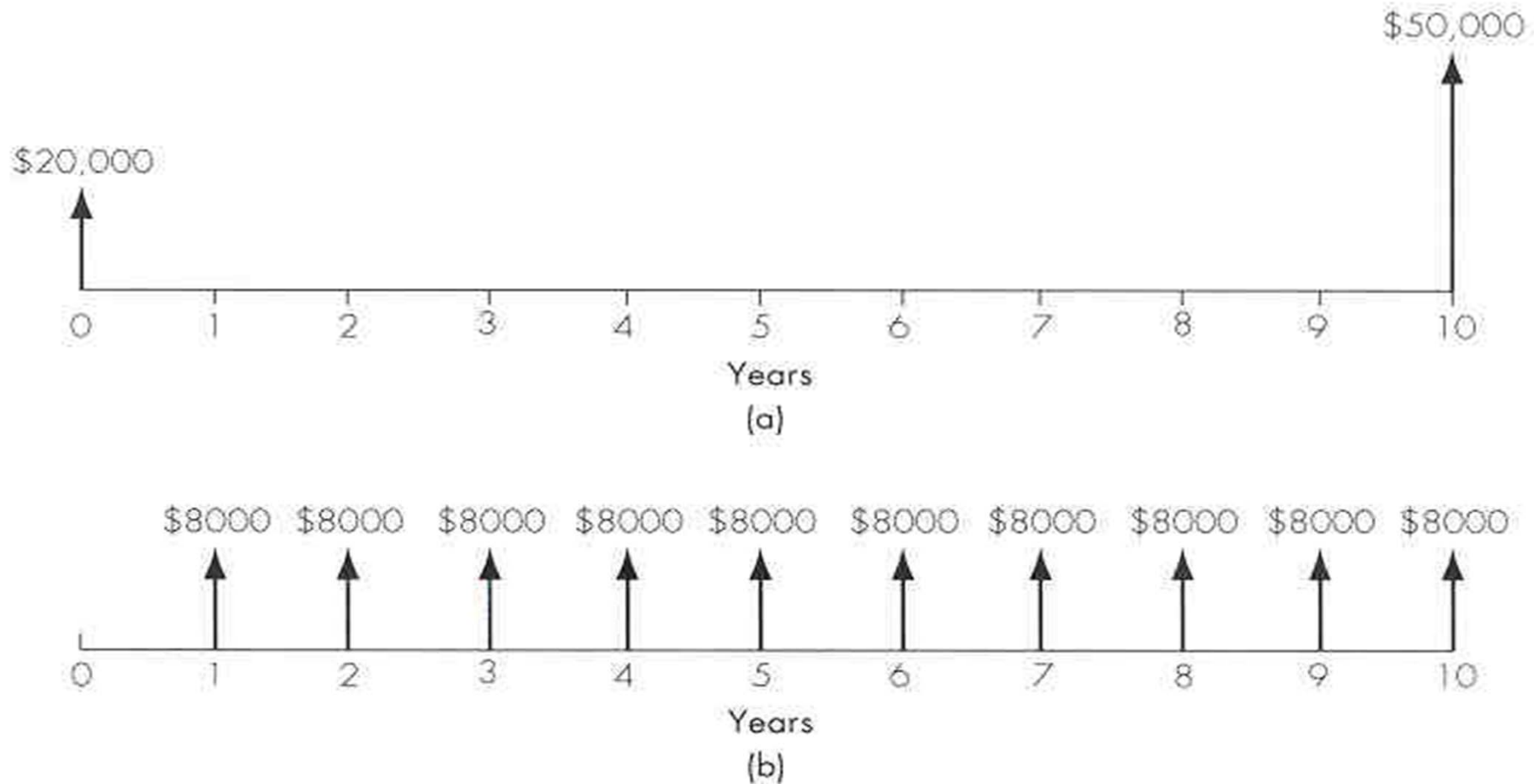
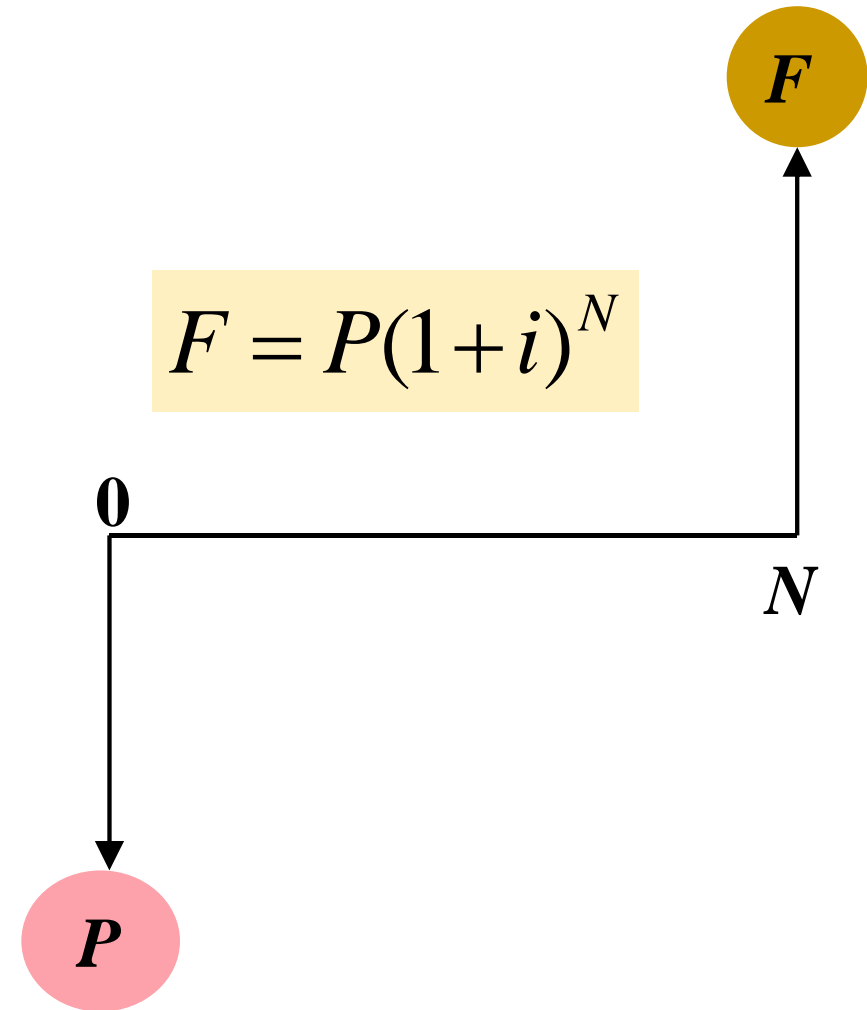


Figure 4.3 Which option would you prefer? (a) Two payments (\$20,000 now and \$50,000 at the end of 10 years) or (b) ten equal annual receipts in the amount of \$8,000

Equivalence from Personal Financing Point of View

- If you deposit P dollars today for N periods at i , you will have F dollars at the end of period N .

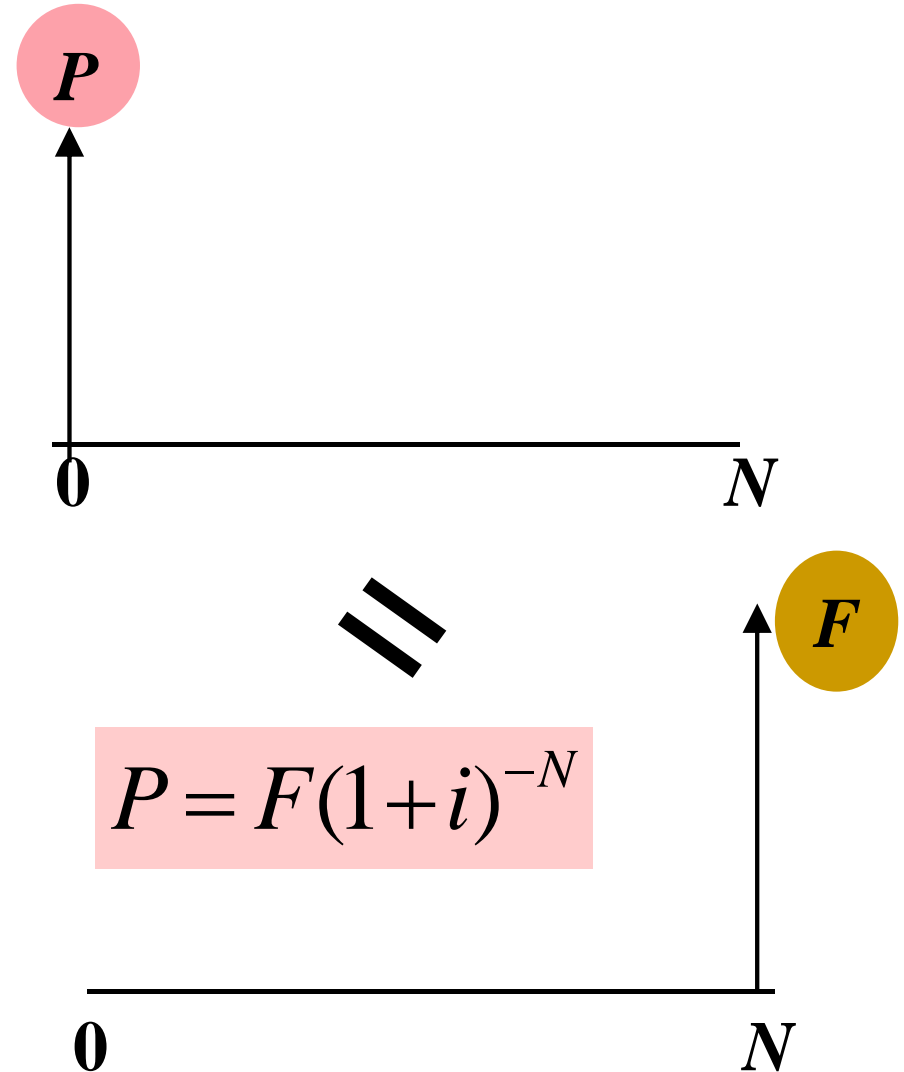
$$P \equiv F$$



P = present sum/value
 F = future sum/value

Alternate Way of Defining Equivalence

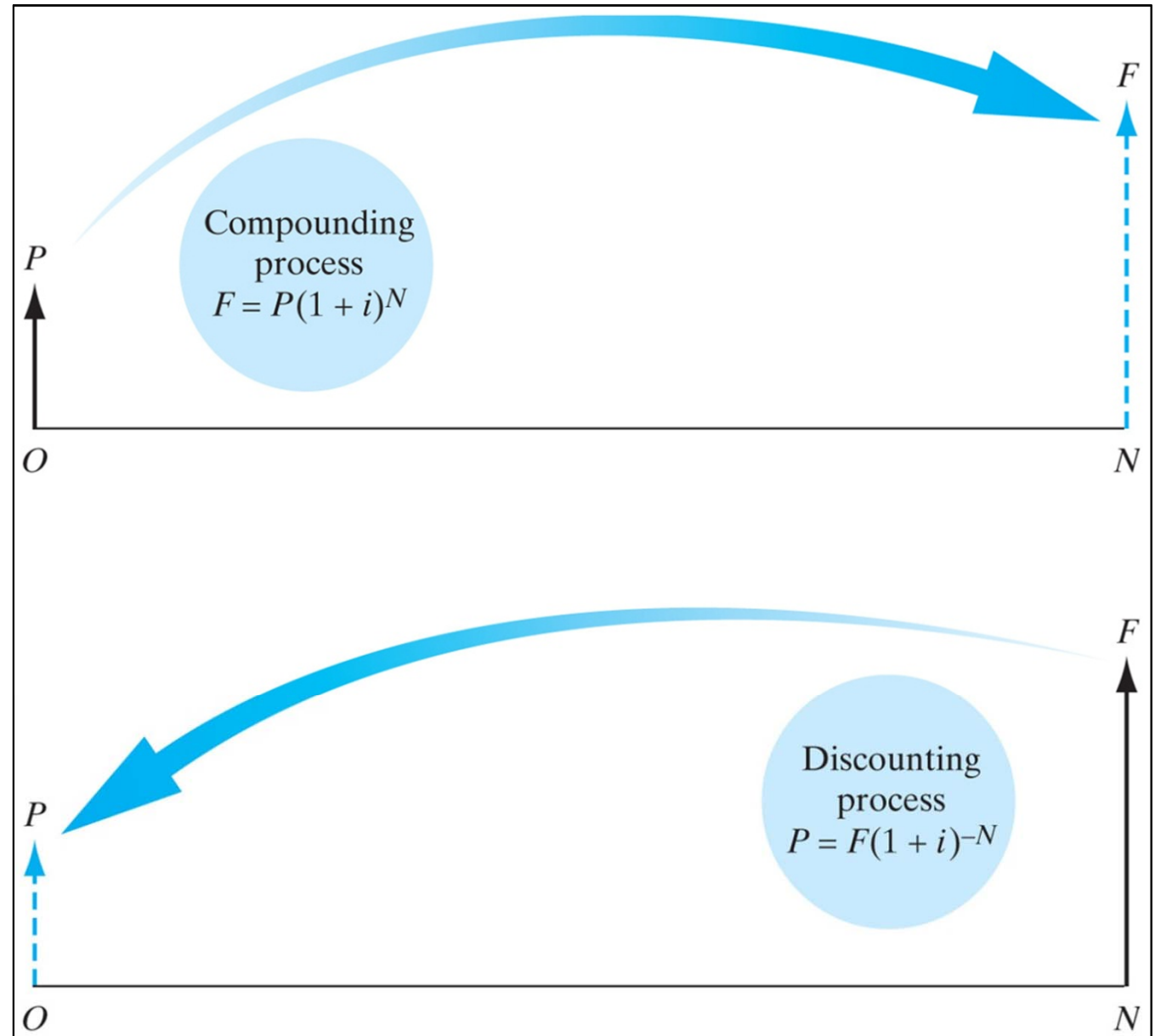
- F dollars at the end of period N is equal to a single sum P dollars now, if your earning power is measured in terms of interest rate i .



$(1 + i)^{-N}$ = single-payment present-worth factor or discounting factor

Equivalence Relationship Between P and F

- Compounding Process – Finding an equivalent future value of current cash payment
- Discounting Process – Finding an equivalent present value of a future cash payment



Practice Problem (1)

At 8% interest, what is the equivalent worth of \$2,042 now 5 years from now?

\$2,042



0

1

2

3

4

5

If you deposit \$2,042 today in a savings account that pays 8% interest annually. how much would you have at the end of 5 years?



=

0

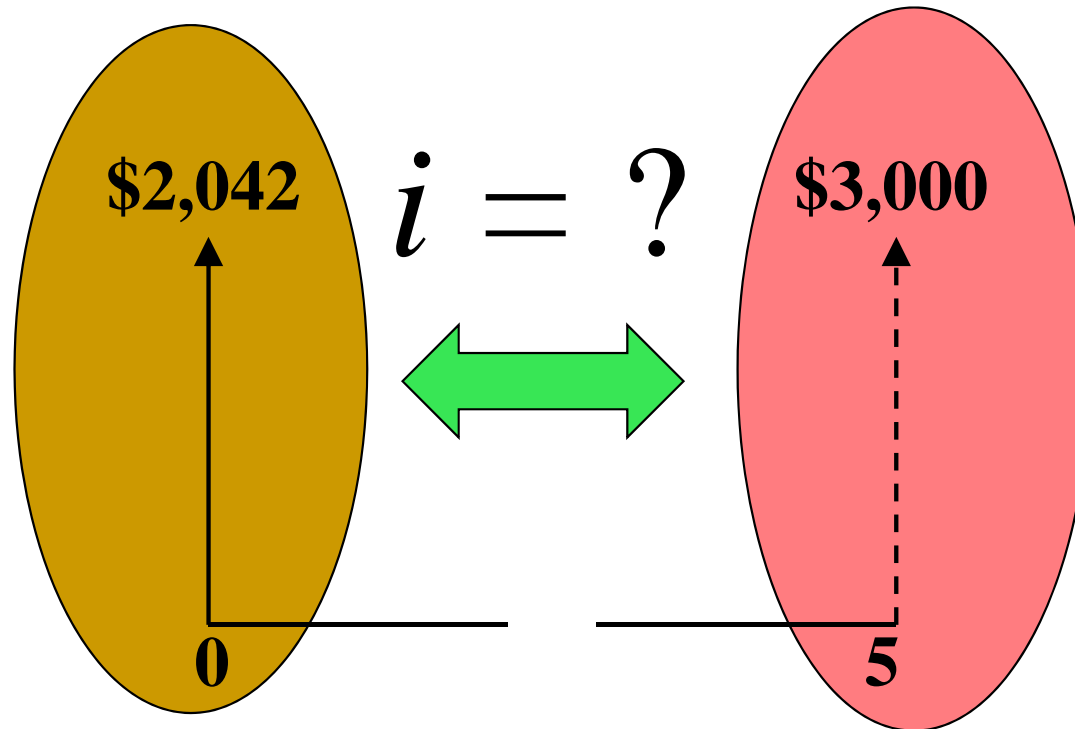
5

Solution

$$\begin{aligned} F &= \$2,042(1 + 0.08)^5 \\ &= \$3,000 \end{aligned}$$

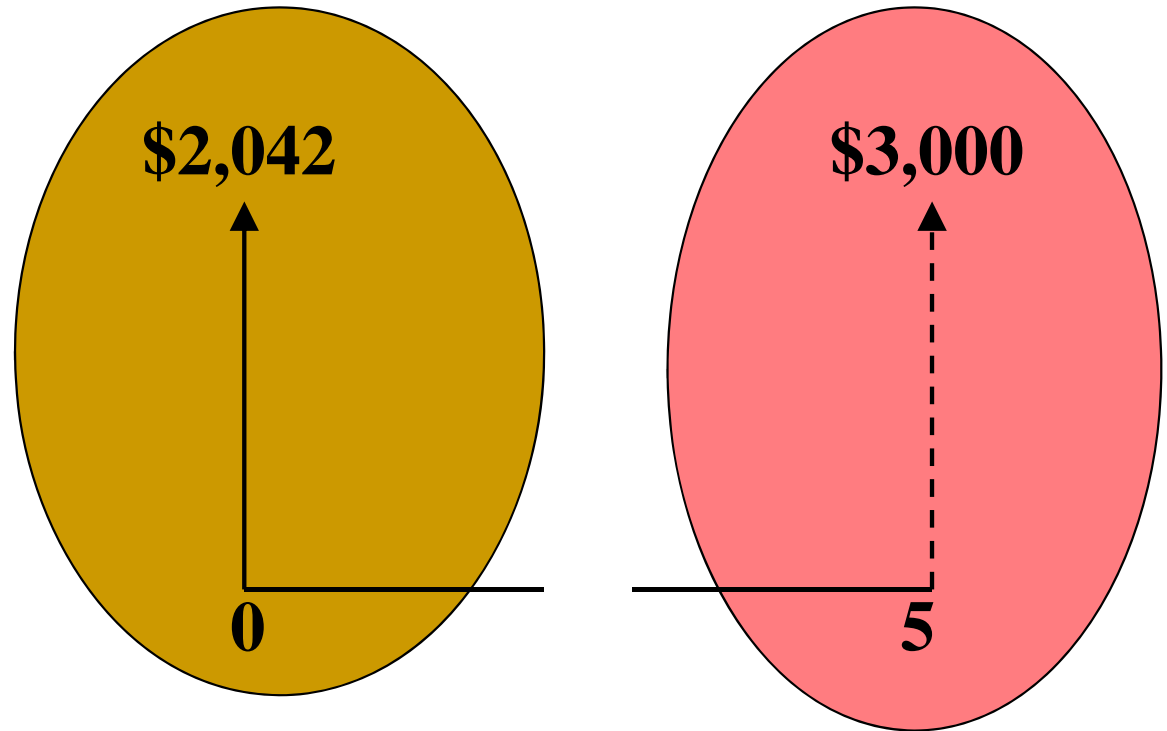
Example (1)

At what interest rate
would these two amounts be equivalent?



Equivalence Between Two Cash Flows

- **Step 1:** Determine the base period, say, year 5.
- **Step 2:** Identify the interest rate to use.
- **Step 3:** Calculate equivalence value.



$$i = 6\% , F = \$2,042(1 + 0.06)^5 = \$2,733$$

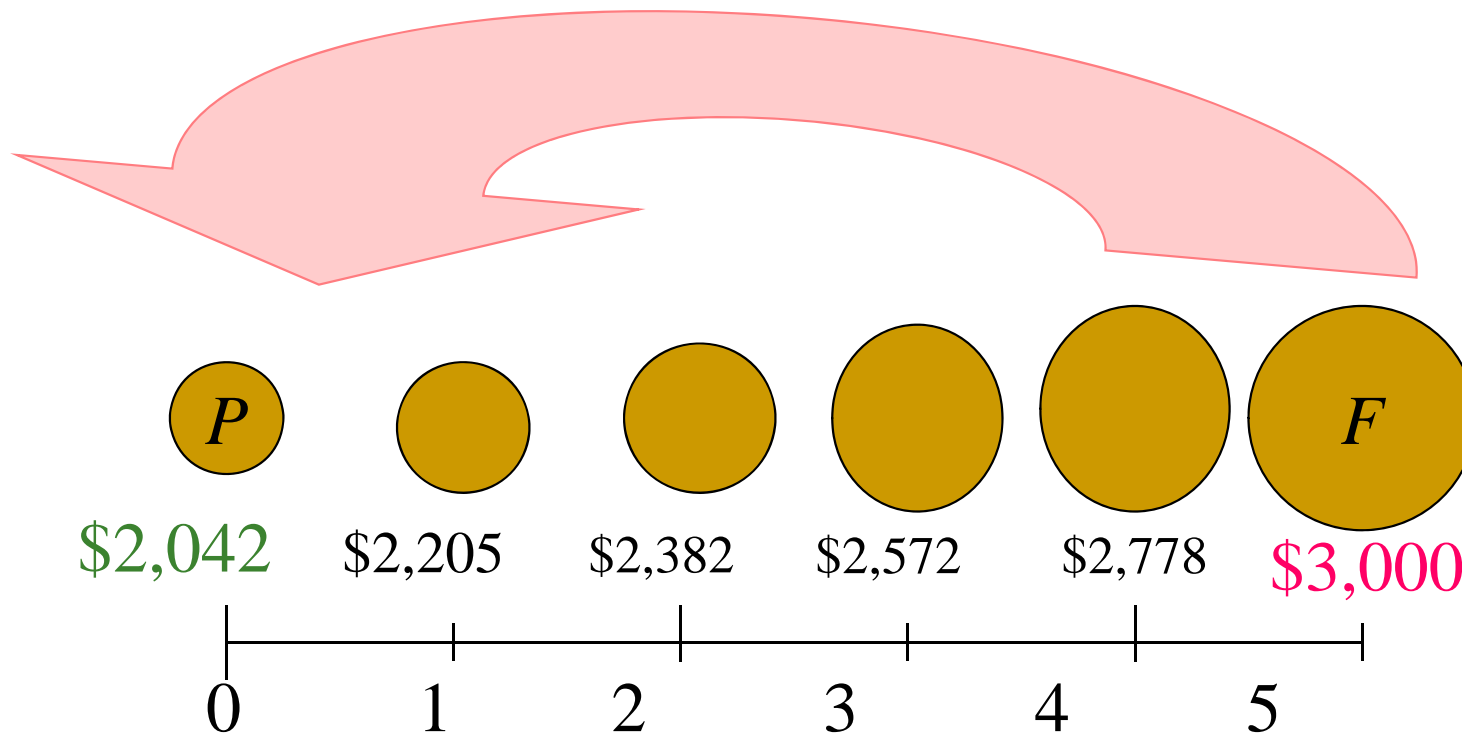
$$i = 8\% , F = \$2,042(1 + 0.08)^5 = \$3,000$$

$$i = 10\% , F = \$2,042(1 + 0.10)^5 = \$3,289$$

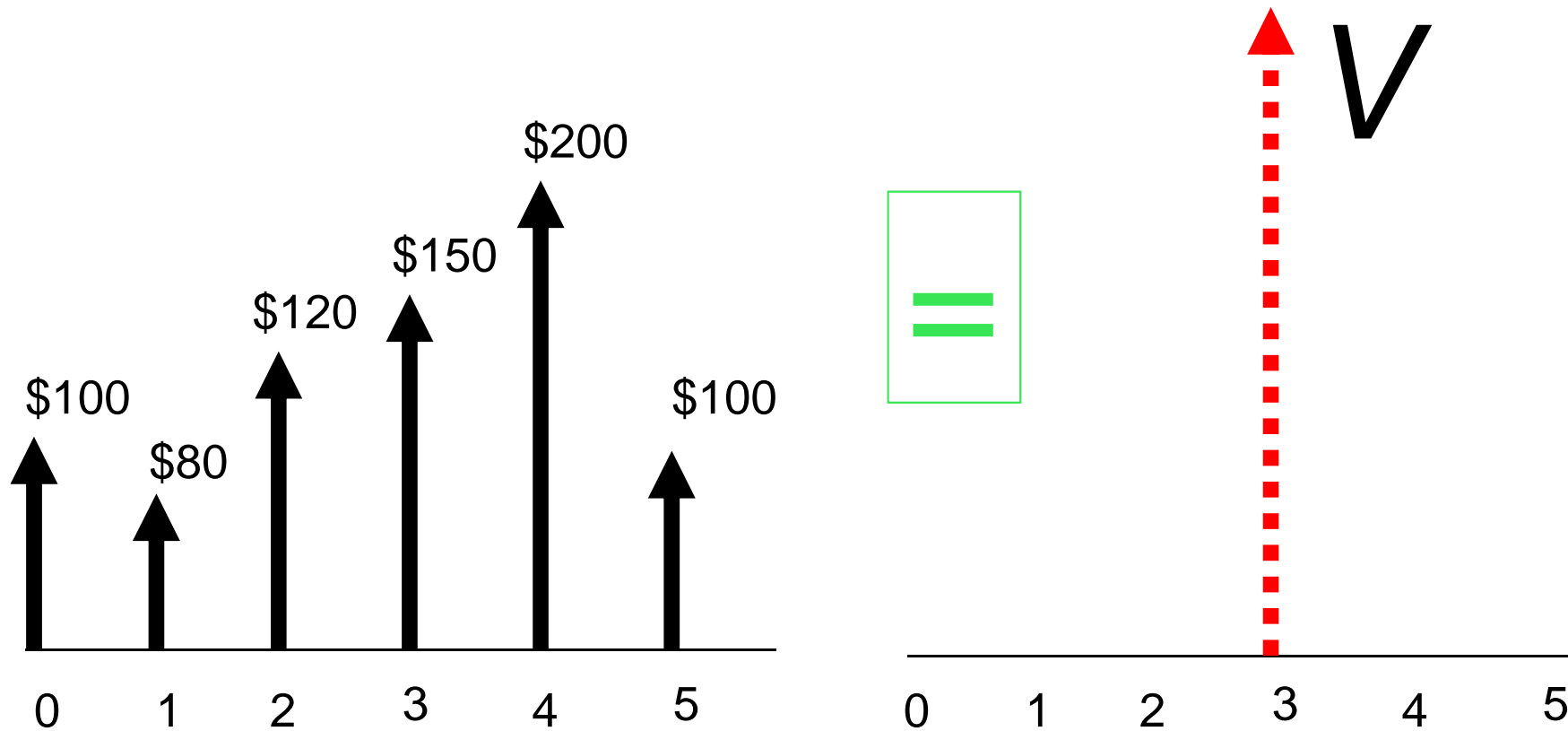
Example - Equivalence

Various dollar amounts that will be economically equivalent to \$3,000 in 5 years, given an interest rate of 8%.

$$P = \frac{\$3,000}{(1+0.08)^5} = \$2,042$$

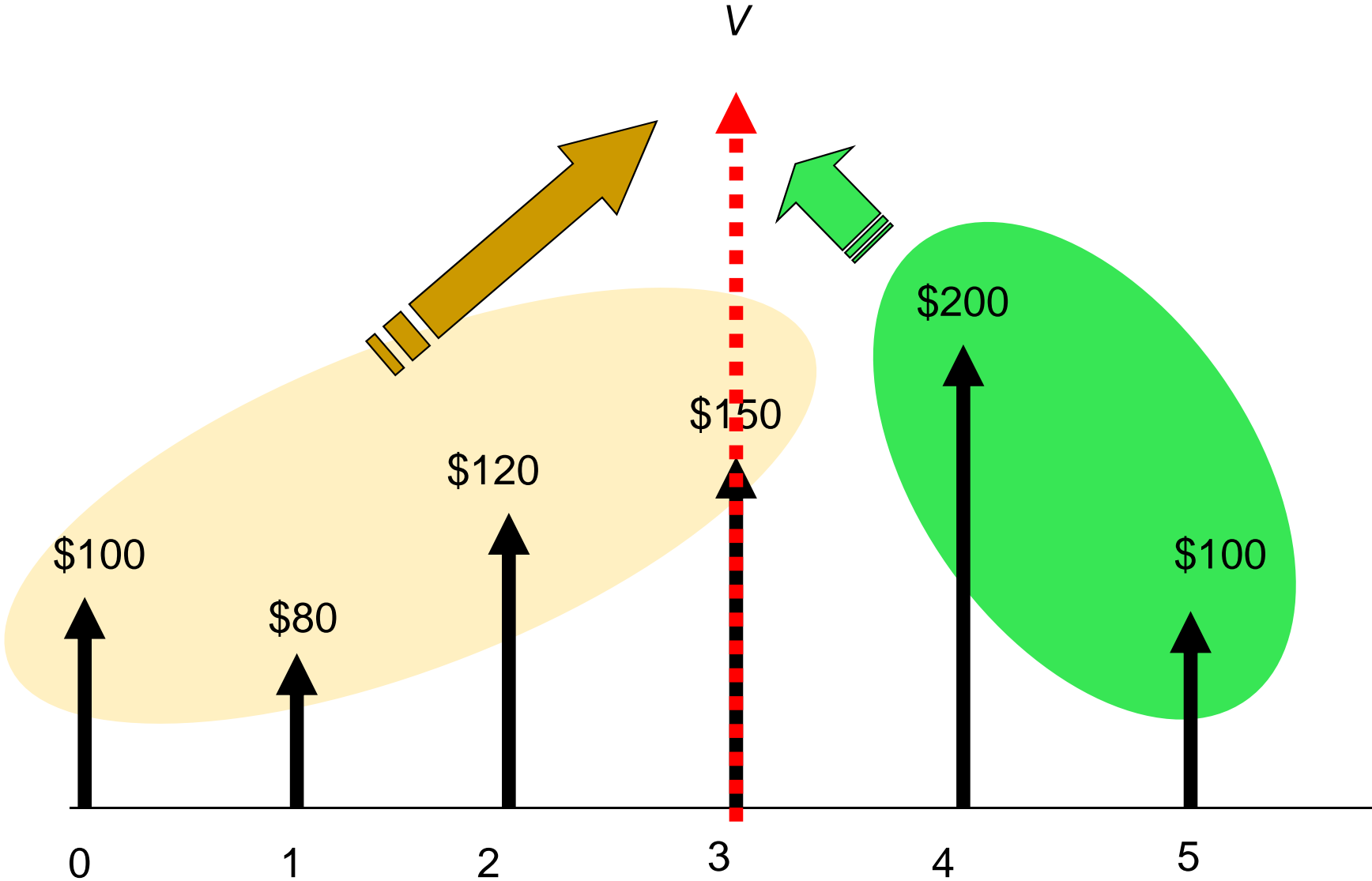


Example (2)



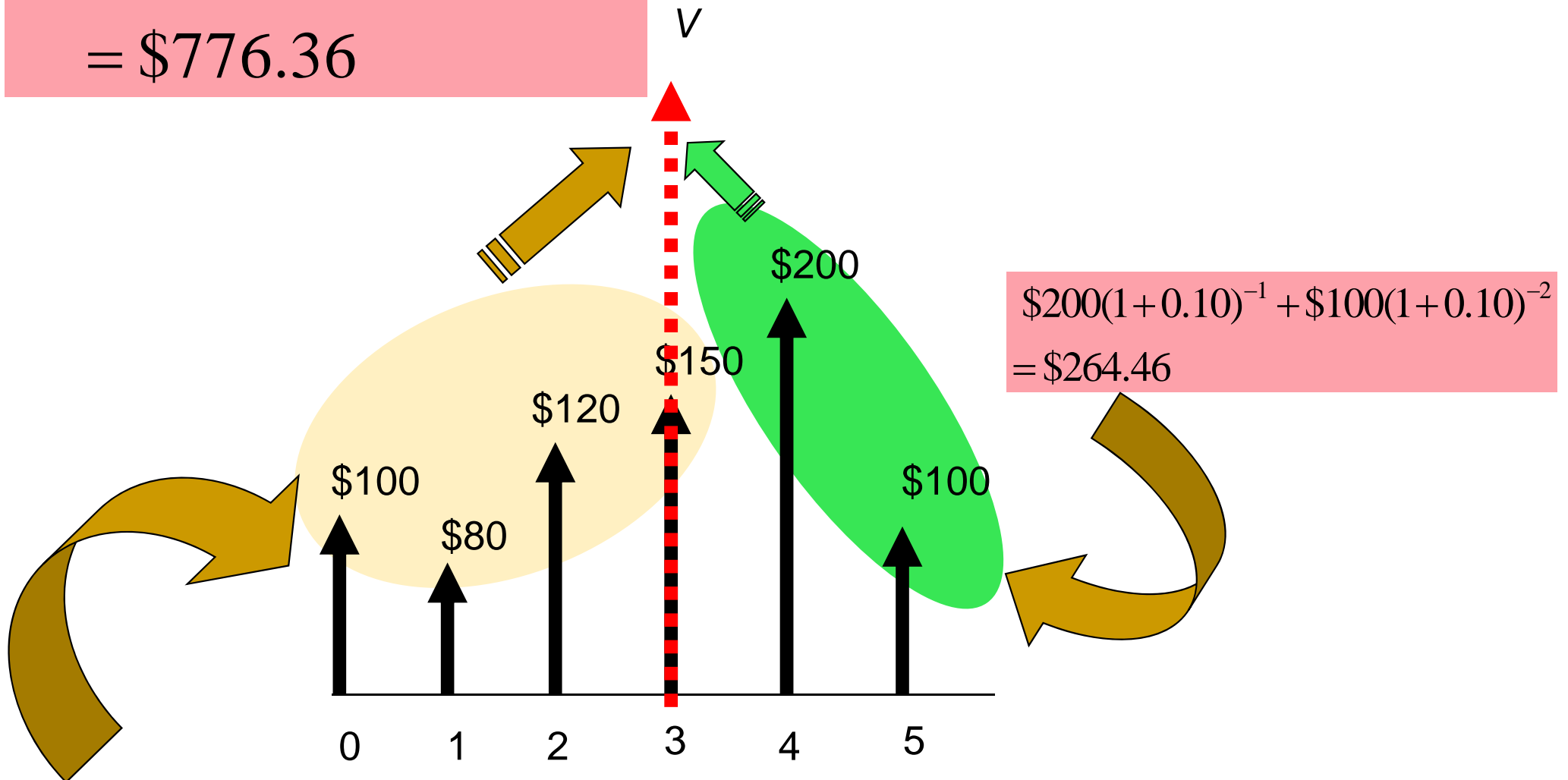
Compute the equivalent lump-sum amount at $n = 3$ at 10% annual interest.

Approach



$$V_3 = \$511.90 + \$264.46$$

$$= \$776.36$$



$$\$200(1+0.10)^{-1} + \$100(1+0.10)^{-2}$$

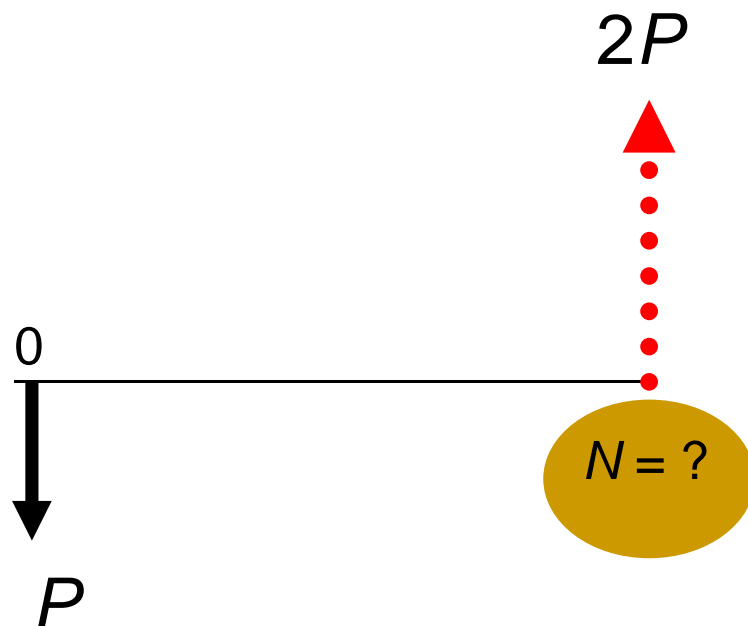
$$= \$264.46$$

$$100(1+0.10)^3 + \$80(1+0.10)^2 + \$120(1+0.10) + \$150$$

$$= \$511.90$$

Practice Problem (2)

- How many years would it take an investment to double at 10% annual interest?



- Solution:

$$F = 2P = P(1 + 0.10)^N$$

$$2 = 1.1^N$$

$$\log 2 = N \log 1.1$$

$$N = \frac{\log 2}{\log 1.1}$$

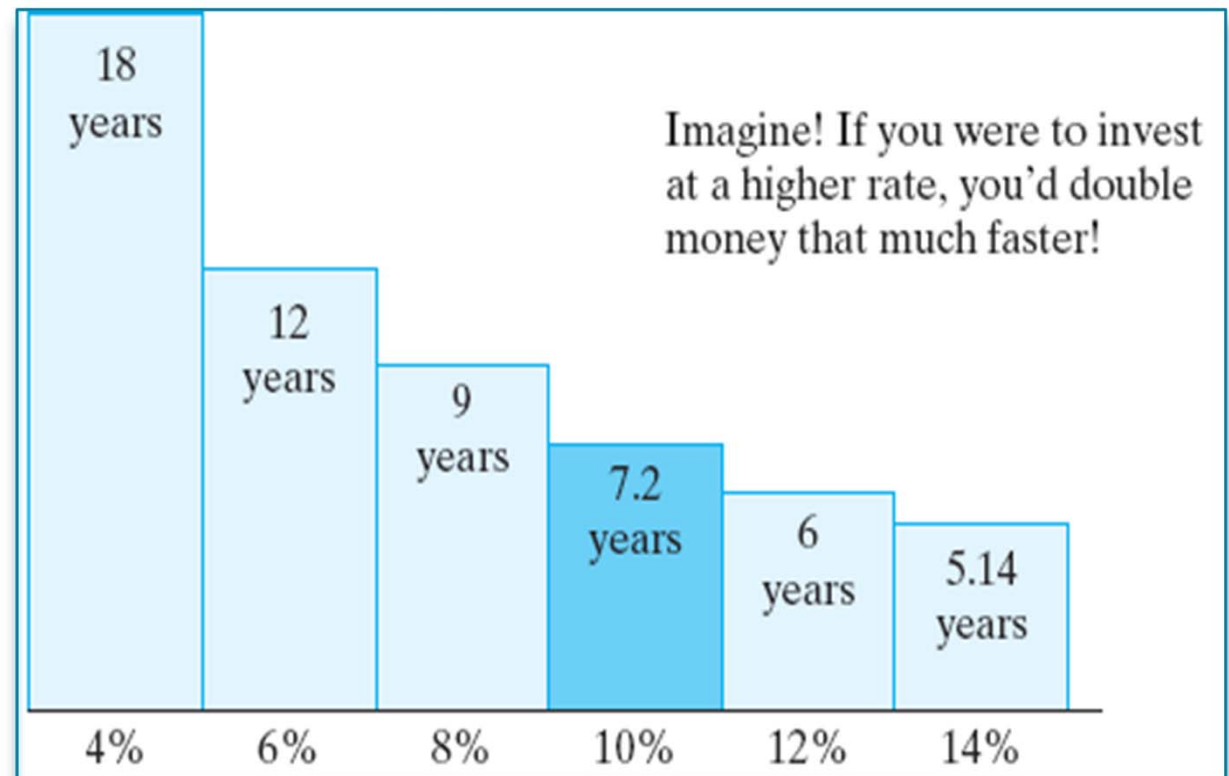
$$= 7.27 \text{ years}$$

Hints: “Rule of 72”

- Approximating how long it will take for a sum of money to double

$$\begin{aligned} N &\cong \frac{72}{\text{interest rate (\%)}} \\ &= \frac{72}{20} \\ &= 3.6 \text{ years} \end{aligned}$$

Number of years required to double an initial investment at various interest rates:

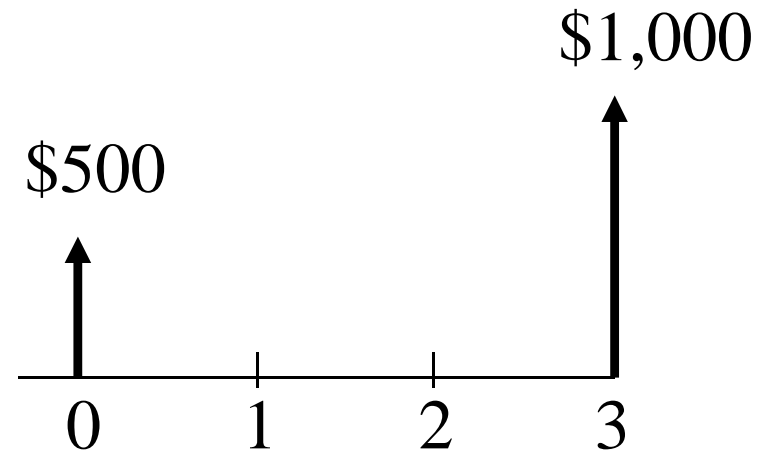


Practice Problem (3)

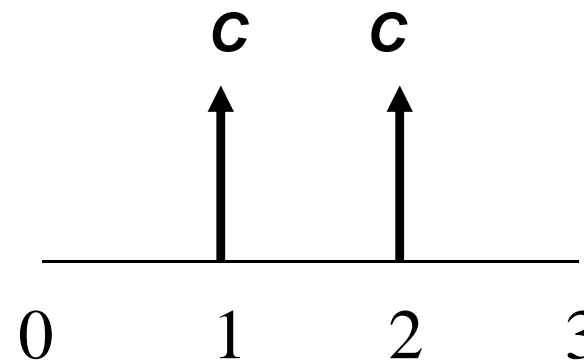
Given: $i = 10\%$,

Find: C that makes the two cash flow streams to be indifferent

A

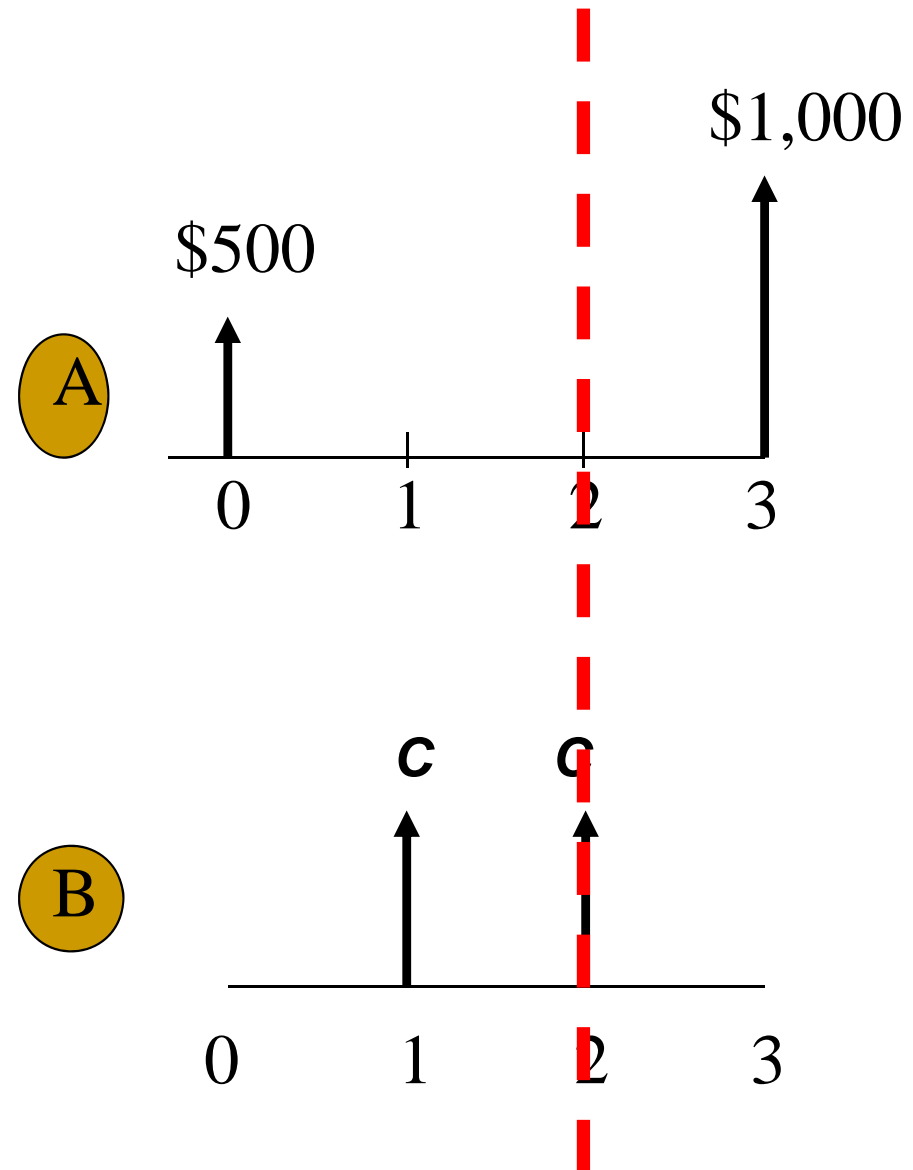


B



Approach

- Step 1: Select the base period to use, say $n = 2$.
- Step 2: Find the equivalent lump sum value at $n = 2$ for both **A** and **B**.
- Step 3: Equate both equivalent values and solve for unknown C .

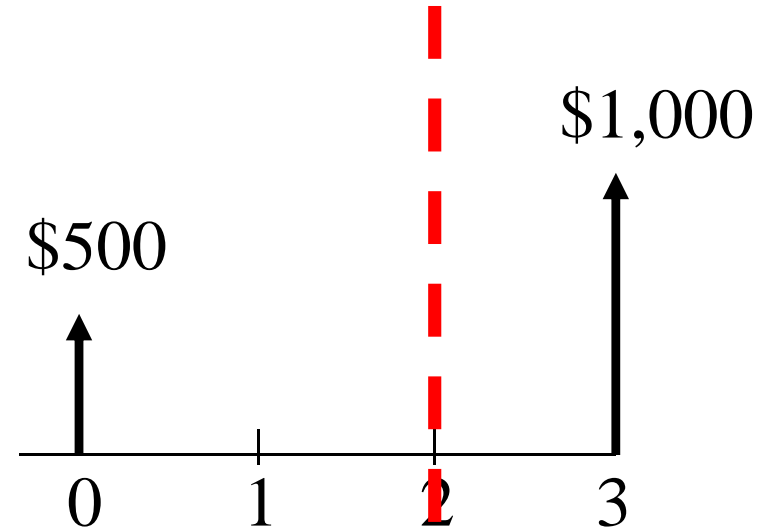


Solution

- For A:

$$\begin{aligned}V_2 &= \$500(1+0.10)^2 + \$1,000(1+0.10)^{-1} \\ &= \$1,514.09\end{aligned}$$

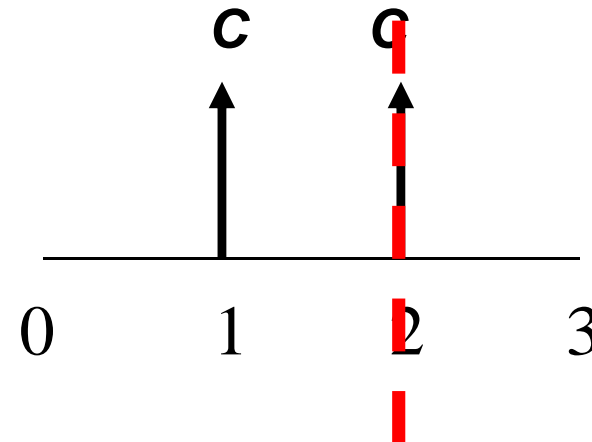
A



- For B:

$$\begin{aligned}V_2 &= C(1+0.10) + C \\ &= 2.1C\end{aligned}$$

B



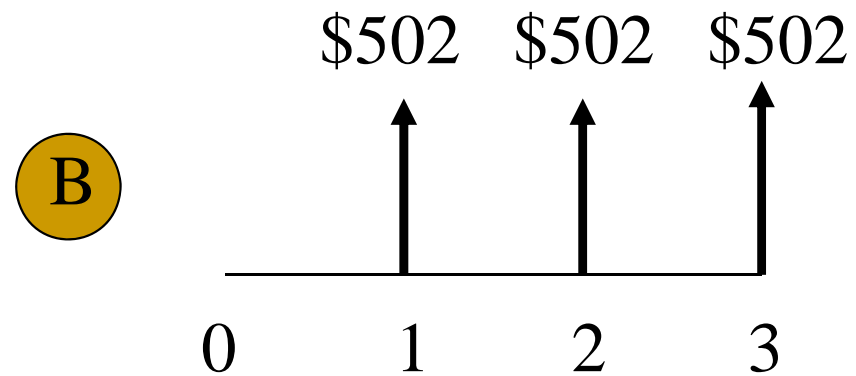
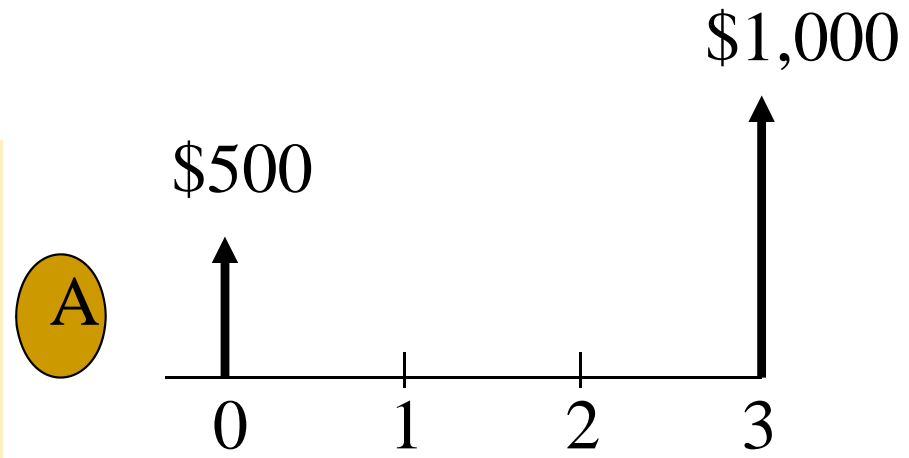
- To Find C:

$$2.1C = \$1,514.09$$

$$C = \$721$$

Practice Problem (4)

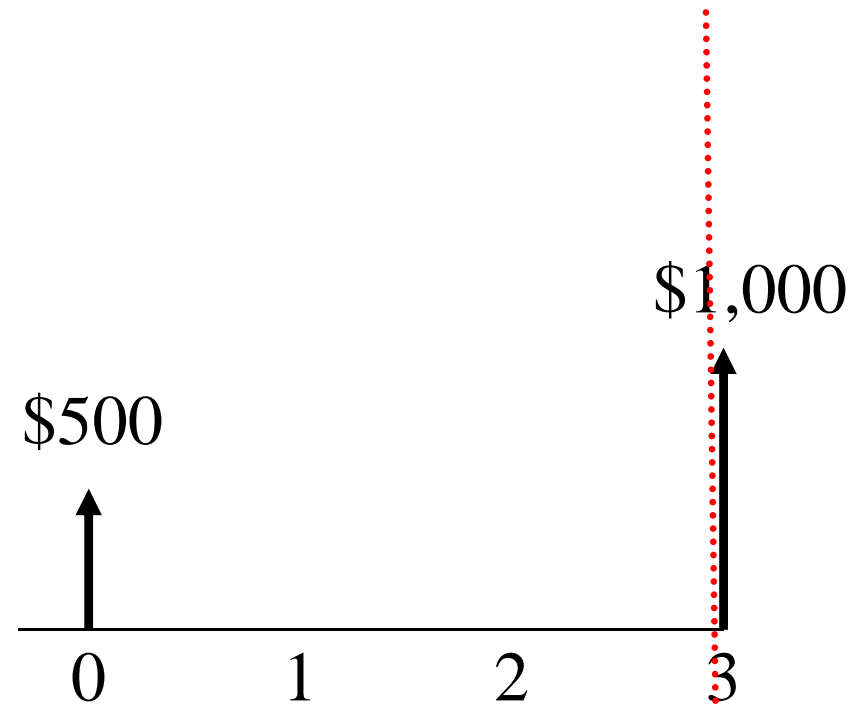
At what interest rate would you be indifferent between the two cash flows?



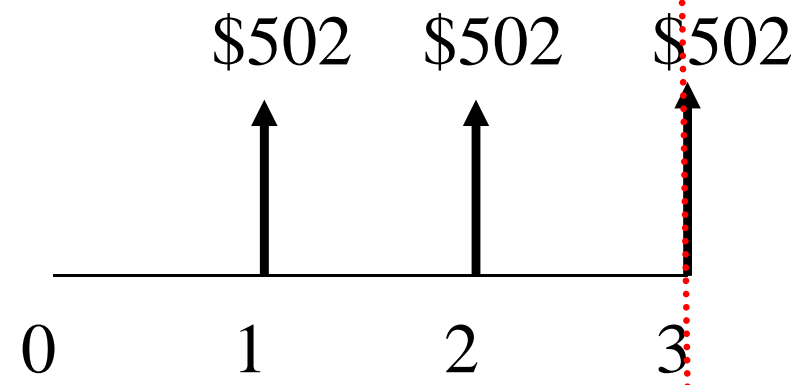
Approach

- Step 1: Select the base period to compute the equivalent value (say, $n = 3$)
- Step 2: Find the net worth of each at $n = 3$.

A



B



Establish Equivalence at $n = 3$

$$\text{Option A : } F_3 = \$500(1+i)^3 + \$1,000$$

$$\text{Option B : } F_3 = \$502(1+i)^2 + \$502(1+i) + \$502$$

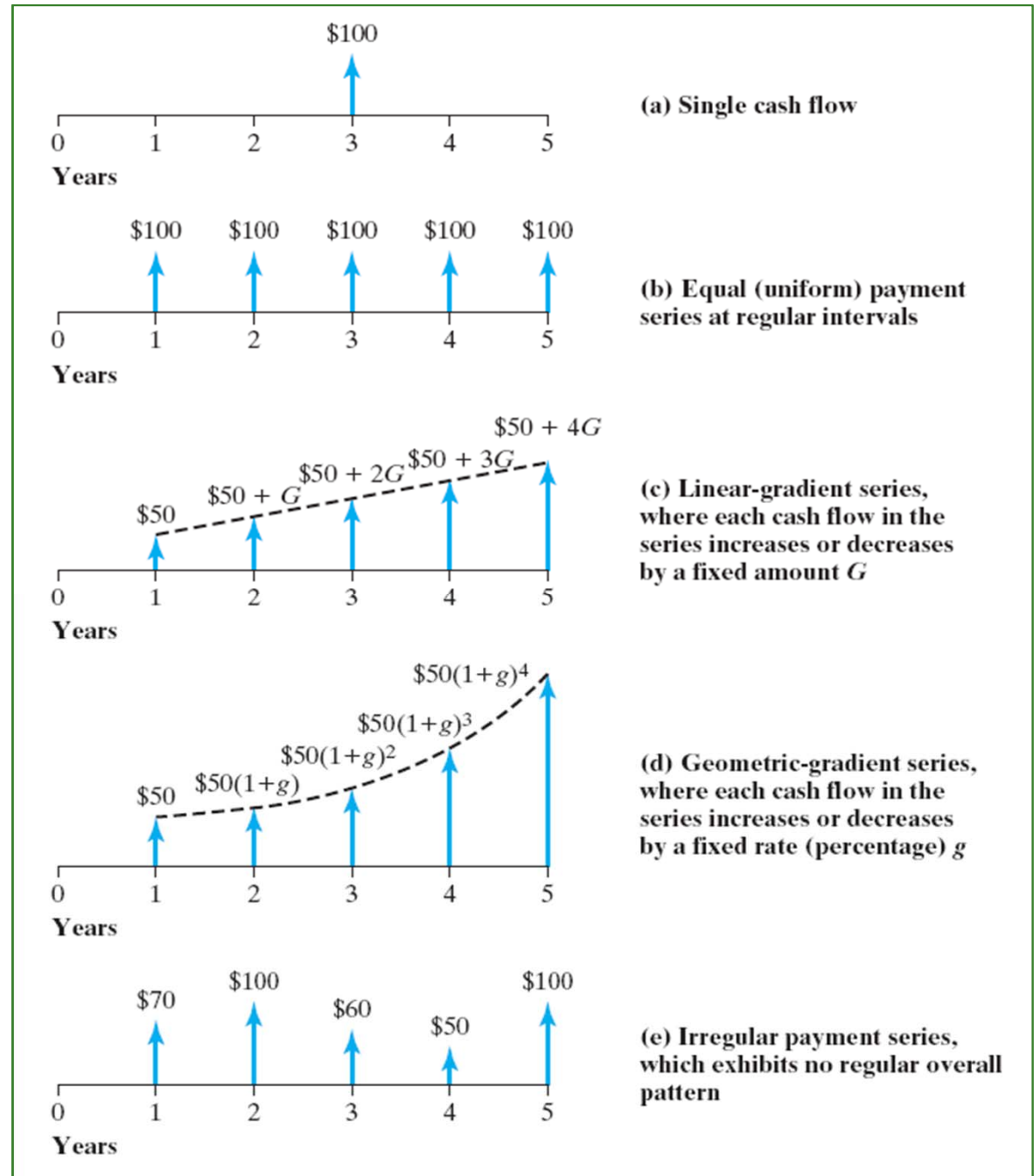
- Find the solution by trial and error, say $i = 8\%$

$$\begin{aligned}\text{Option A : } F_3 &= \$500(1.08)^3 + \$1,000 \\ &= \$1,630\end{aligned}$$

$$\begin{aligned}\text{Option B : } F_3 &= \$502(1.08)^2 + \$502(1.08) + \$502 \\ &= \$1,630\end{aligned}$$

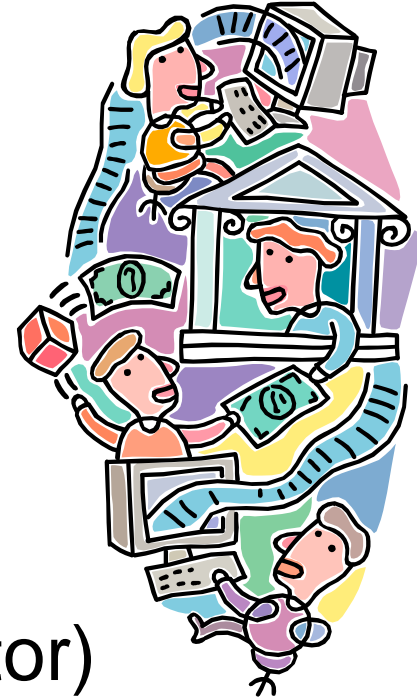
5 Types of Common Cash Flows

- 1. Single cash flow
- 2. Equal (uniform) payment series at regular intervals
- 3. Linear gradient series
- 4. Geometric gradient series
- 5. Irregular (mixed) payment series



Cash Flow & Interest Formulas

- Single Cash Flow
- Multiple (Uneven) Payments
- Equal Payment (Uniform) Series
 - Compound Amount Factor
 - Finding an Annuity Value
 - Sinking Fund
 - Capital Recovery Factor (Annuity Factor)
 - Present Worth of Annuity Series
- Linear Gradient Series
- Geometric Gradient Series



Single Cash Flow Formula

(Find F , Given i , N , and P)

- Single payment
compound amount
factor (growth factor)

- **Given:** $i = 10\%$
 $N = 8 \text{ years}$
 $P = \$2,000$

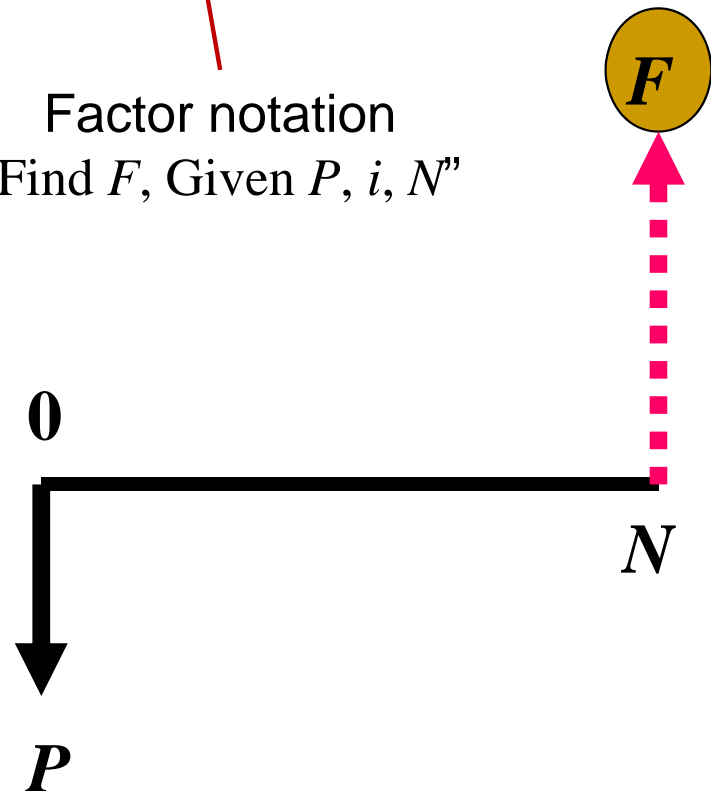
- **Find:** F $F = \$2,000(1 + 0.10)^8$
 $= \$2,000(F / P, 10\%, 8)$
 $= \$4,287.18$

Formula

$$F = P(1 + i)^N$$

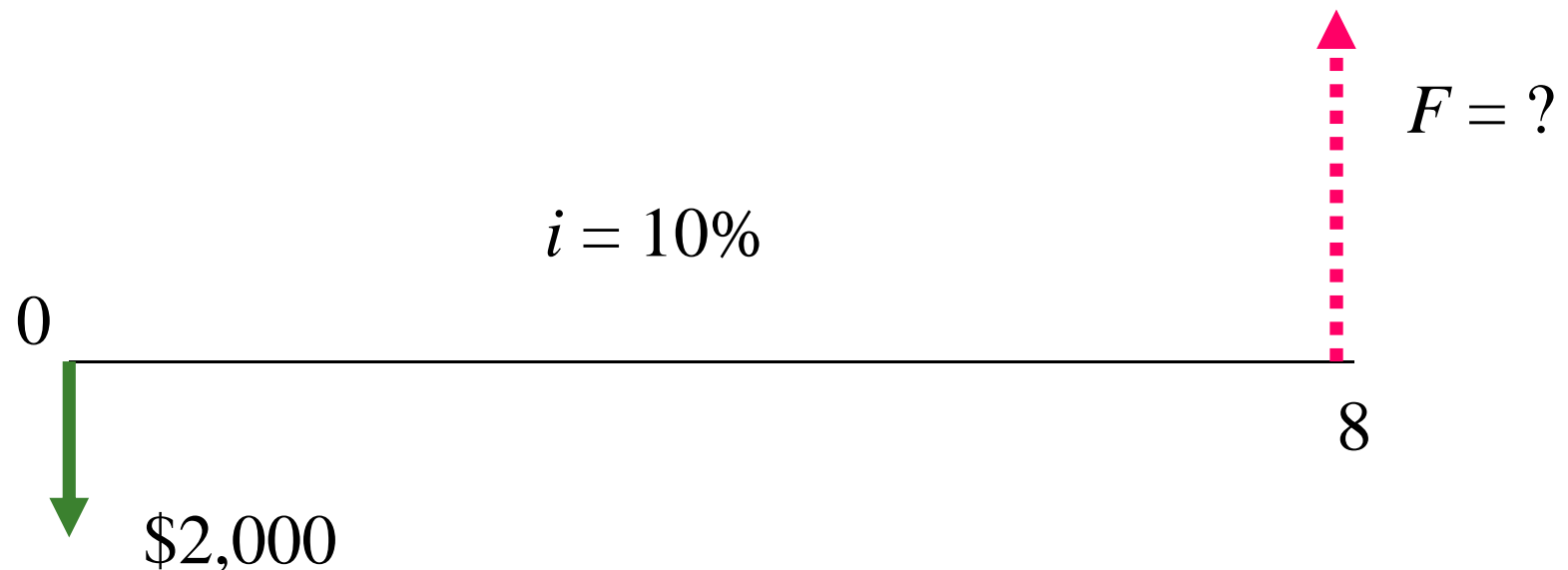
$$F = P(F / P, i, N)$$

Factor notation
"Find F , Given P , i , N "



Practice Problem (5)

- If you had \$2,000 now and invested it at 10%, how much would it be worth in 8 years?



Solution

Given:

$$P = \$2,000$$

$$i = 10\%$$

$$N = 8 \text{ years}$$

Find: F

$$\begin{aligned} F &= \$2,000(1 + 0.10)^8 \\ &= \$2,000(F / P, 10\%, 8) \\ &= \$4,287.18 \end{aligned}$$

EXCEL command:

$$\begin{aligned} &= FV(10\%, 8, 0, 2000, 0) \\ &= \$4,287.20 \end{aligned}$$

Single Cash Flow Formula

(Find P , Given i , N , and F)

- Single payment present worth factor
(discount factor)

- **Given:**

$$i = 12\%$$

$$N = 5 \text{ years}$$

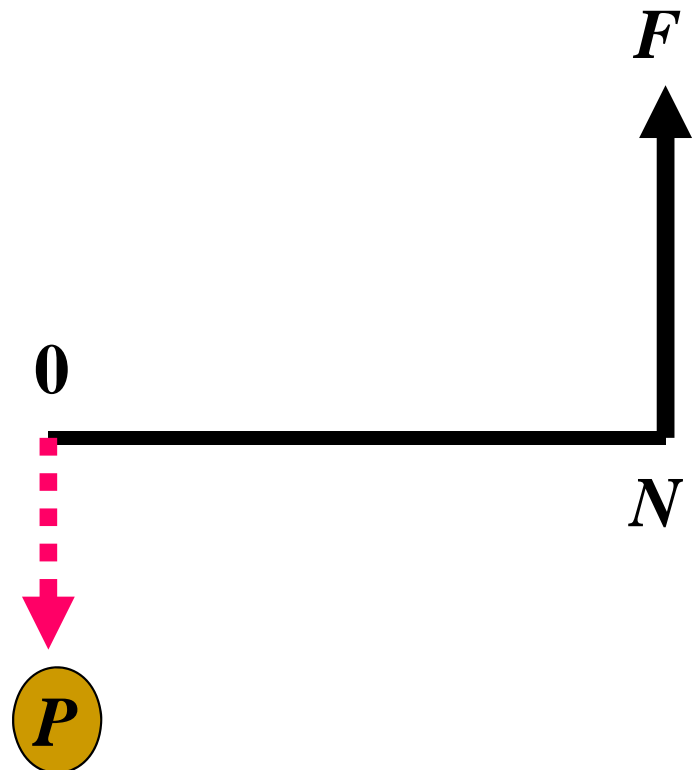
$$F = \$1,000$$

- **Find:**

$$\begin{aligned} P &= \$1,000(1 + 0.12)^{-5} \\ &= \$1,000(P / F, 12\%, 5) \\ &= \$567.40 \end{aligned}$$

$$P = F(1 + i)^{-N}$$

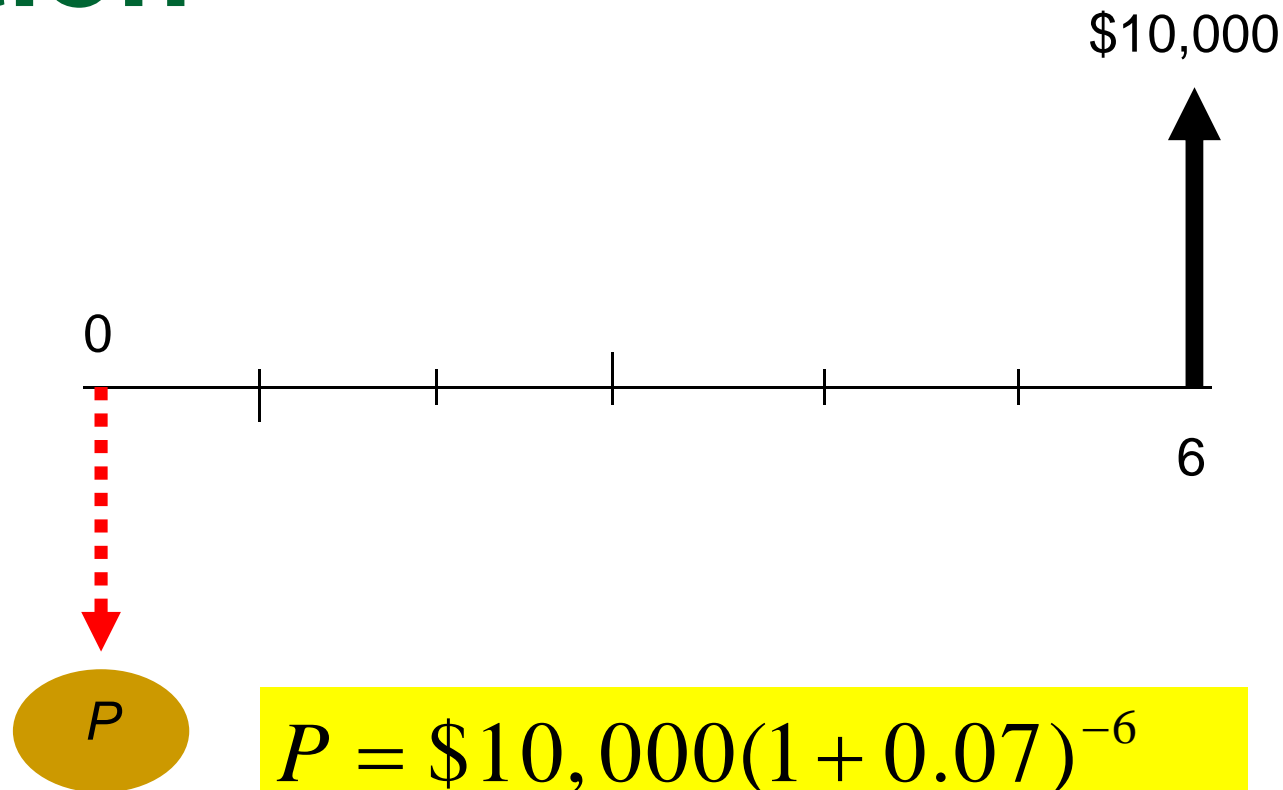
$$P = F(P / F, i, N)$$



Practice Problem (6)

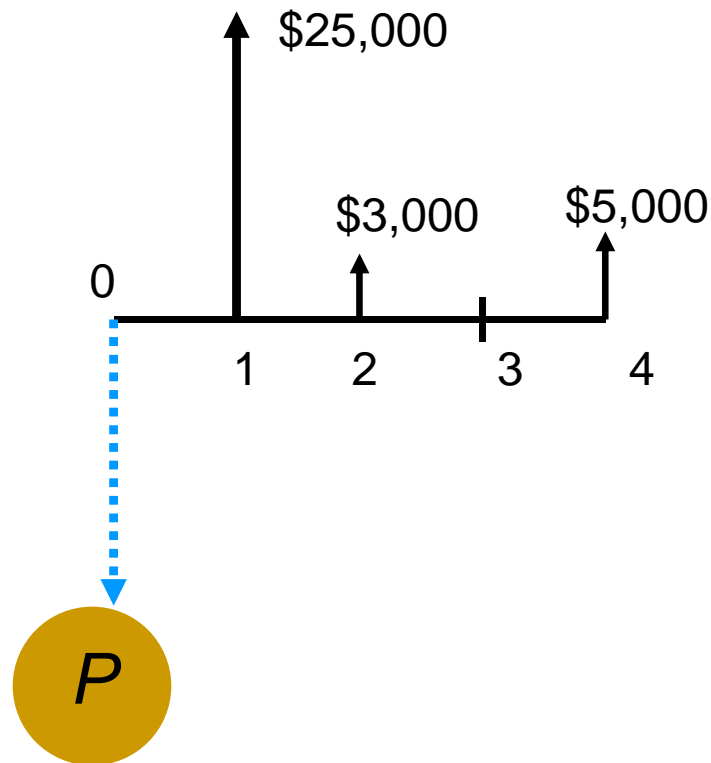
- You want to set aside *a lump sum* amount today in a savings account that earns 7% annual interest to meet a future expense in the amount of \$10,000 to be incurred in 6 years. How much do you need to deposit today?

Solution



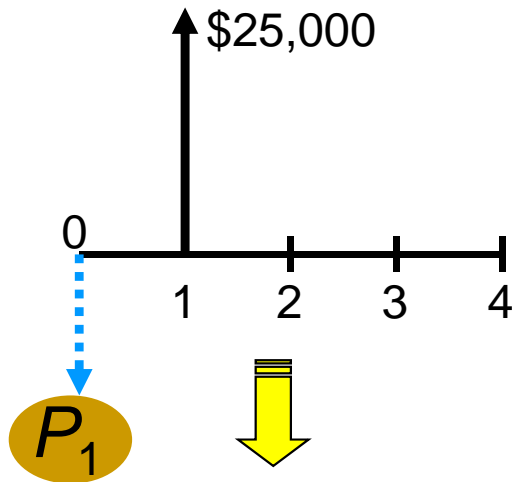
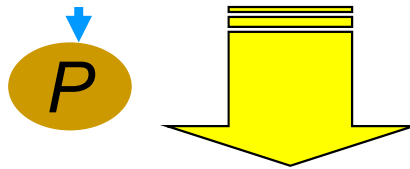
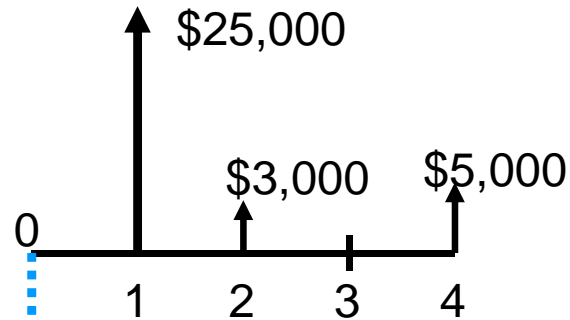
$$\begin{aligned} P &= \$10,000(1 + 0.07)^{-6} \\ &= \$10,000(P / F, 7\%, 6) \\ &= \$6,663 \end{aligned}$$

Multiple (Uneven) Payments



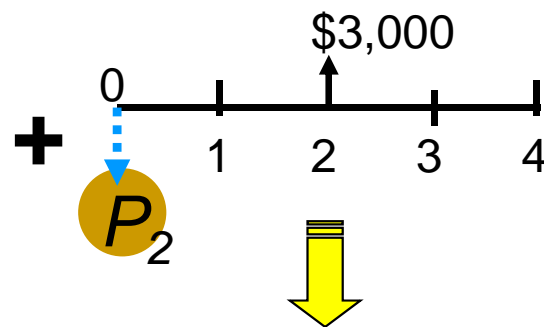
- How much do you need to deposit today (P) to withdraw \$25,000 at $n = 1$, \$3,000 at $n = 2$, and \$5,000 at $n = 4$, if your account earns 10% annual interest?

Uneven Payment Series



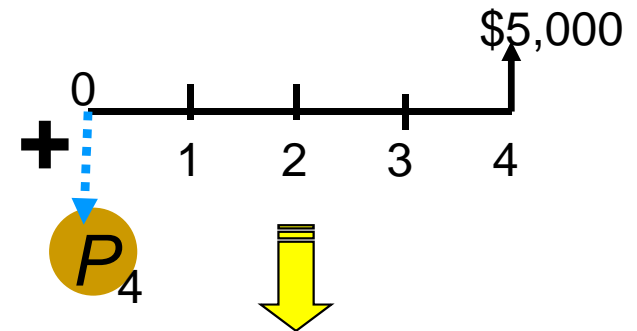
$$P_1 = \$25,000(P/F, 10\%, 1)$$

$$= \$22,727$$



$$P_2 = \$3,000(P/F, 10\%, 2)$$

$$= \$2,479$$



$$P_4 = \$5,000(P/F, 10\%, 4)$$

$$= \$3,415$$

$$P = P_1 + P_2 + P_3 = \$28,622$$

Uneven Payment Series

Check the answer again:

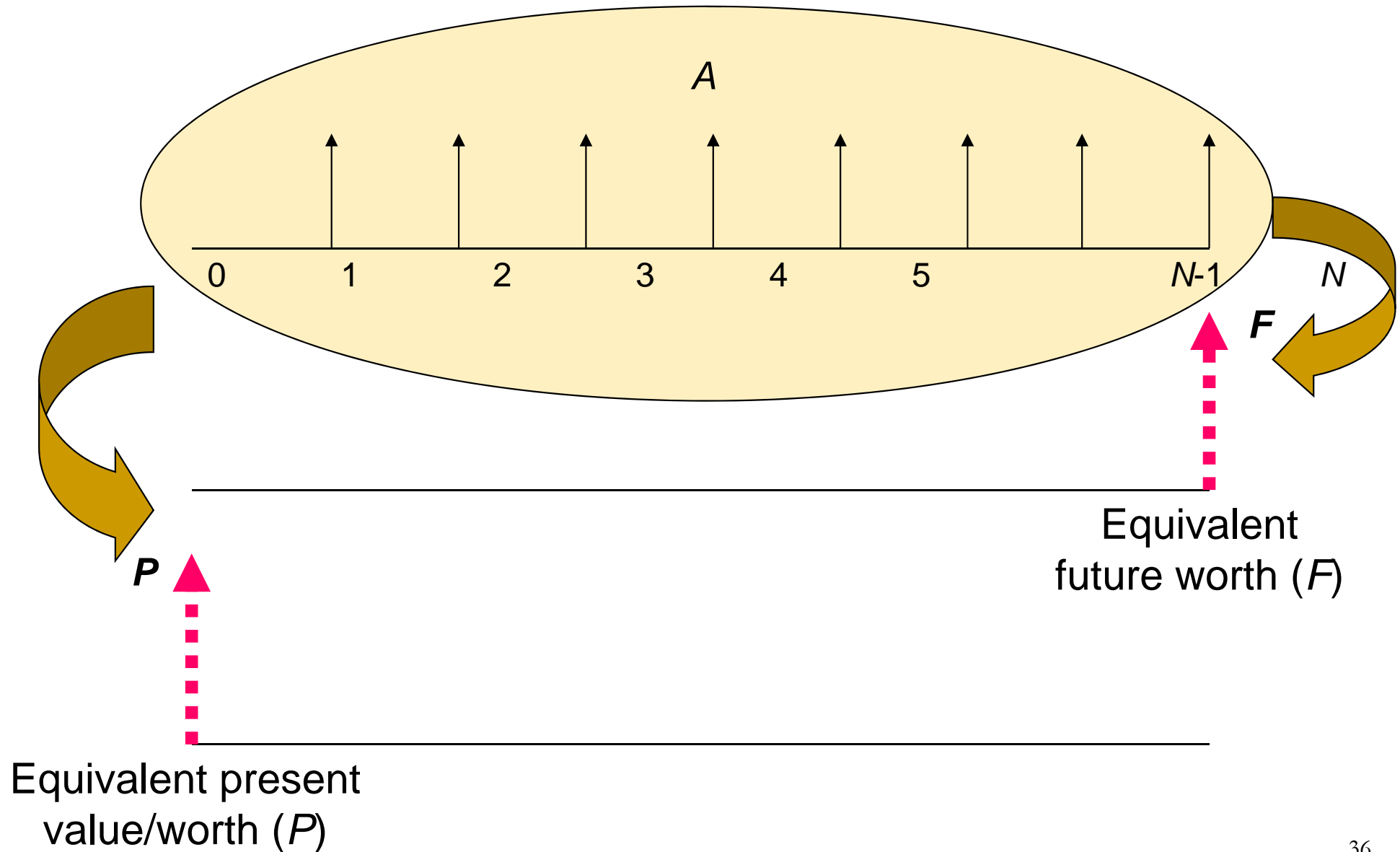
	0	1	2	3	4
Beginning Balance	0	28,622	6,484.20	4,132.62	4,545.88
Interest Earned (10%)	0	2,862	648.42	413.26	454.59
Payment	+28,622	-25,000	-3,000	0	-5,000
Ending Balance	\$28,622	6,484.20	4,132.62	4,545.88	0.47

Rounding error
It should be "0."

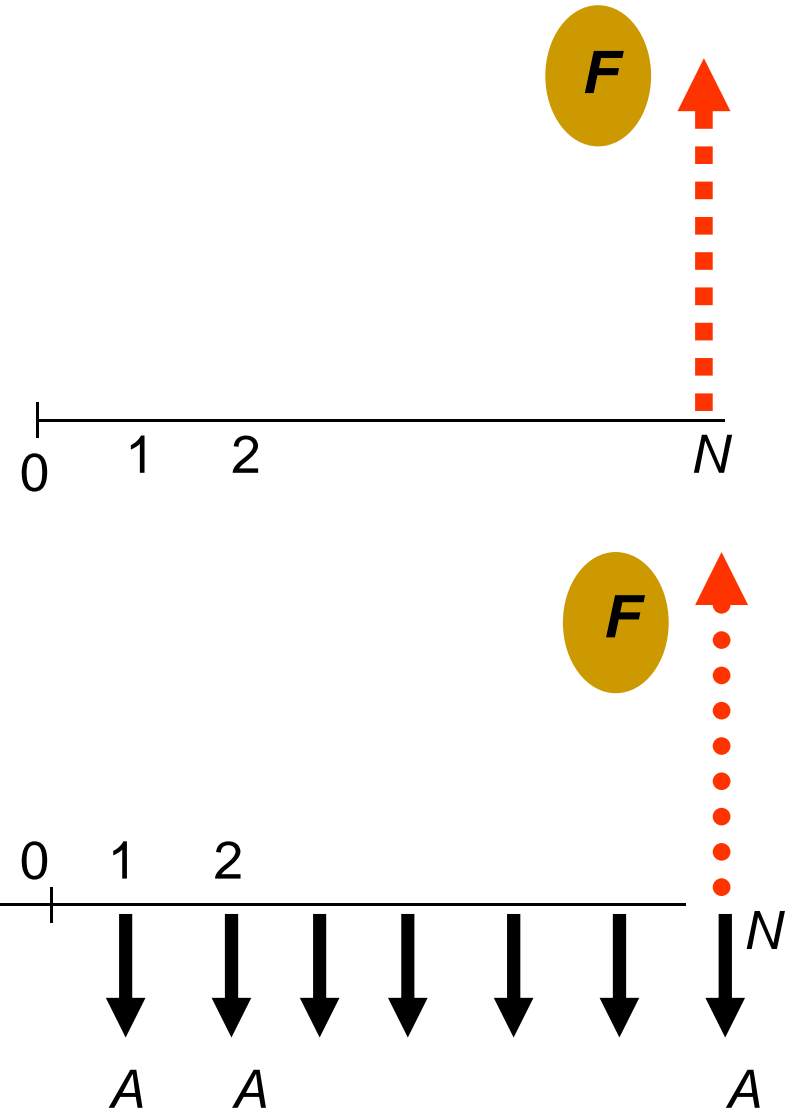
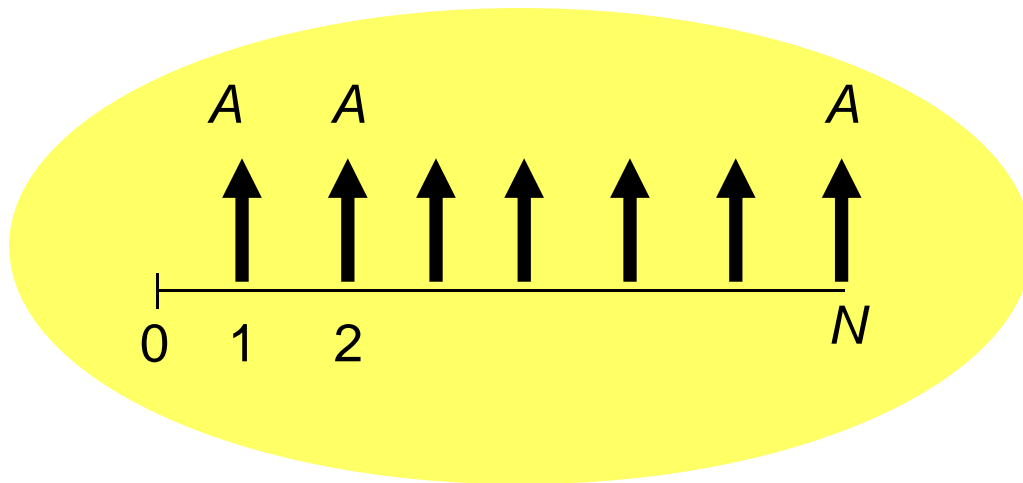


Equal Payment (Uniform) Series:

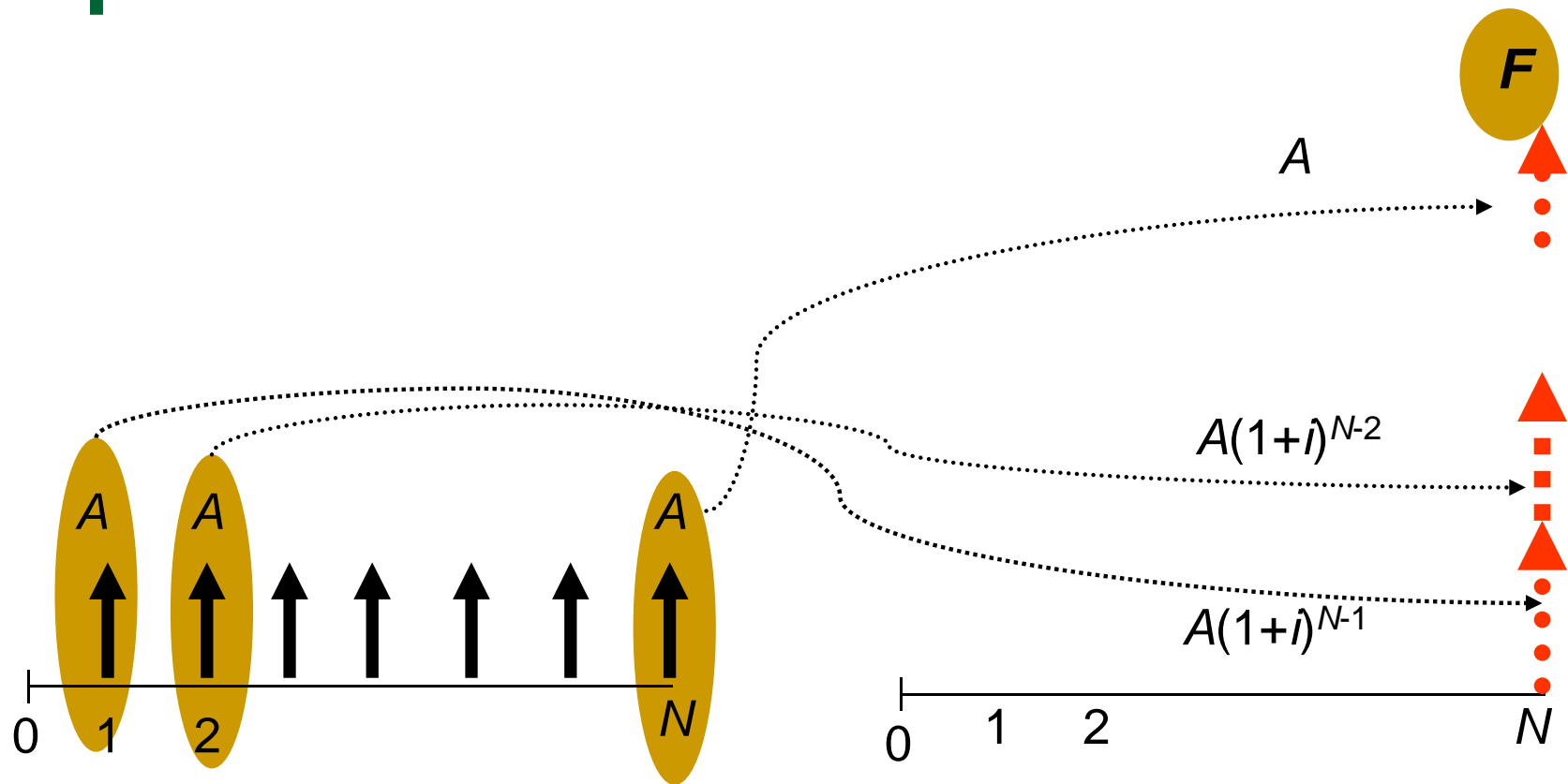
Find equivalent P or F



Equal Payment Series – Compound Amount Factor



Compound Amount Factor



$$F = A(1+i)^{N-1} + A(1+i)^{N-2} + \dots + A = A \left[\frac{(1+i)^N - 1}{i} \right]$$

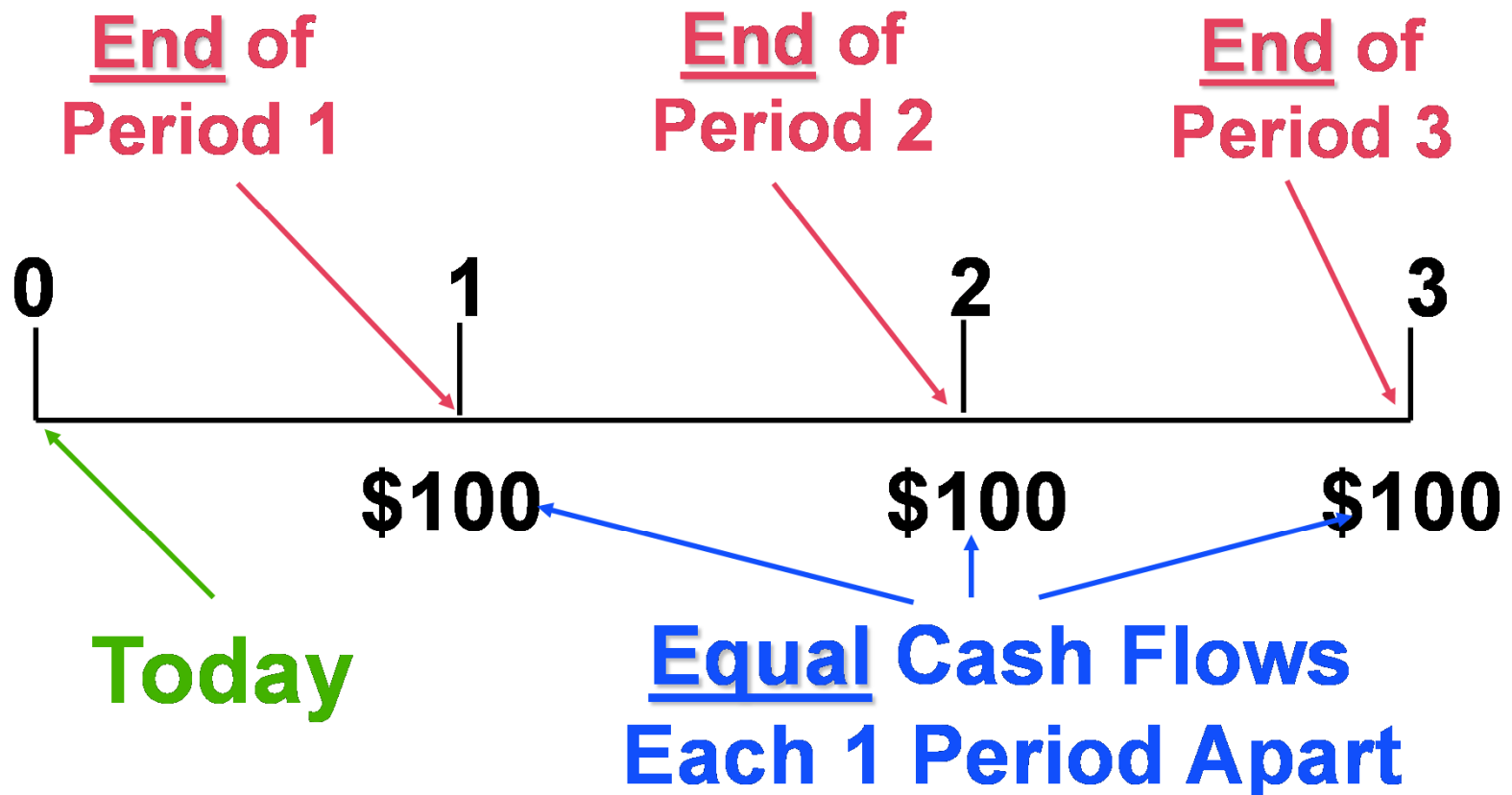
Annuity (年金)

- An Annuity represents a series of equal payments (or receipts) occurring over a specified number of equidistant periods
- For example,
 - Student loan payments
 - Insurance premiums
 - Mortgage payments
 - Retirement savings
- A Perpetuity (永續年金) is an annuity that has no end
 - A stream of cash payments continues forever

Annuity (年金)

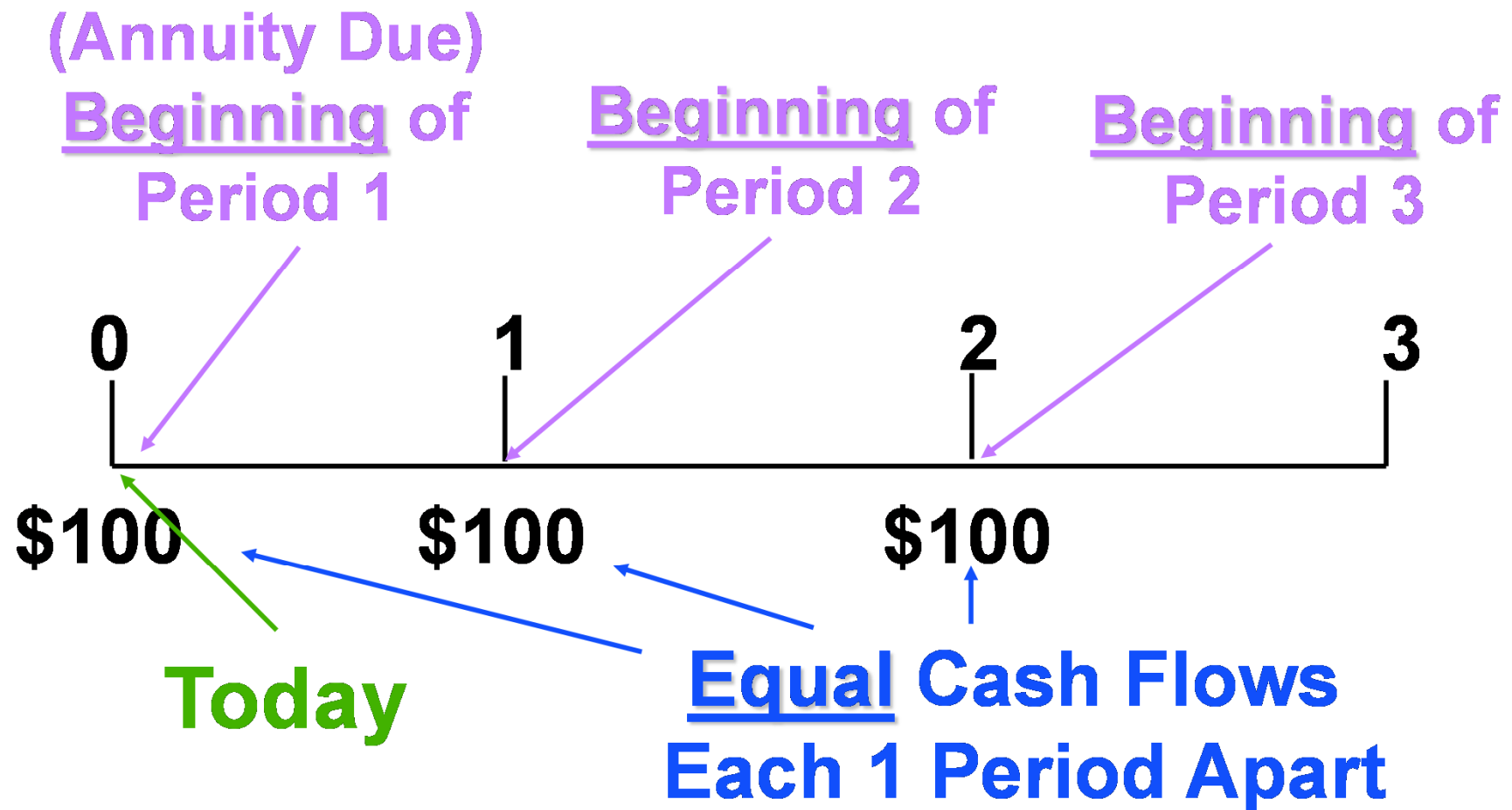
- Ordinary Annuity: Payments or receipts occur at the **end** of each period

(Ordinary Annuity)

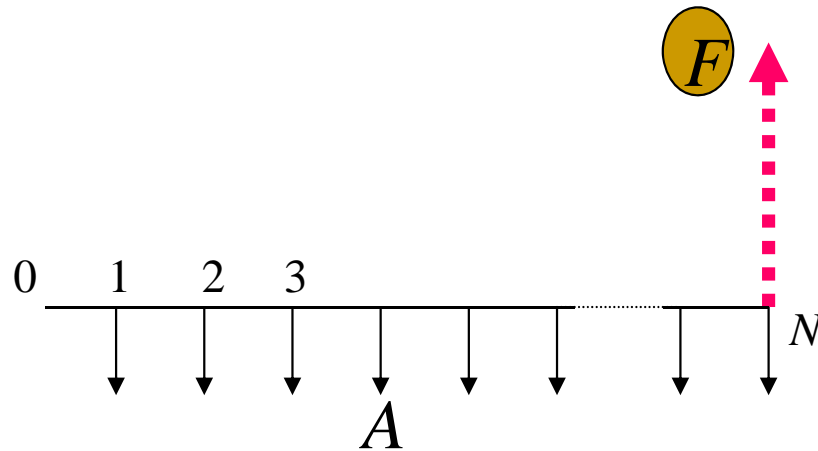


Annuity (年金)

- Annuity Due: Payments or receipts occur at the beginning of each period



Equal Payment Series Compound Amount Factor (Future Value of an annuity) (Find F , Given A , i , and N)



$$F = A \frac{(1+i)^N - 1}{i}$$
$$= A(F / A, i, N)$$

Example:

- Given: $A = \$5,000$, $N = 5$ years, and $i = 6\%$
- Find: F
- Solution: $F = \$5,000(F/A, 6\%, 5) = \$28,185.46$

Validation

$$\$5,000(1 + 0.06)^4 = \$6,312.38$$

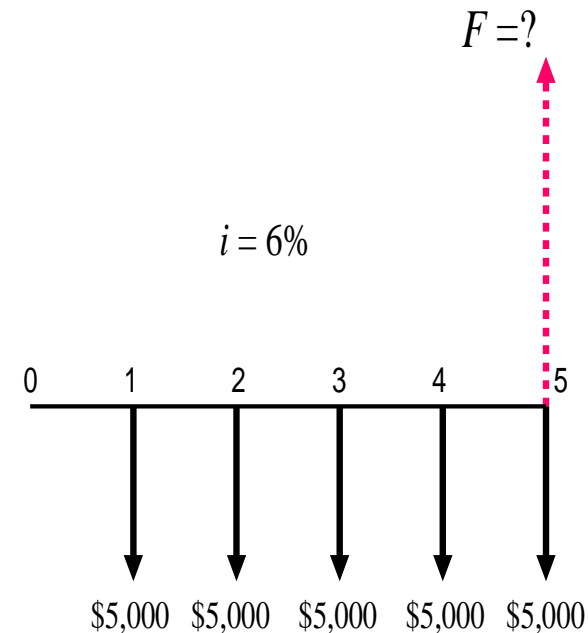
$$\$5,000(1 + 0.06)^3 = \$5,955.08$$

$$\$5,000(1 + 0.06)^2 = \$5,618.00$$

$$\$5,000(1 + 0.06)^1 = \$5,300.00$$

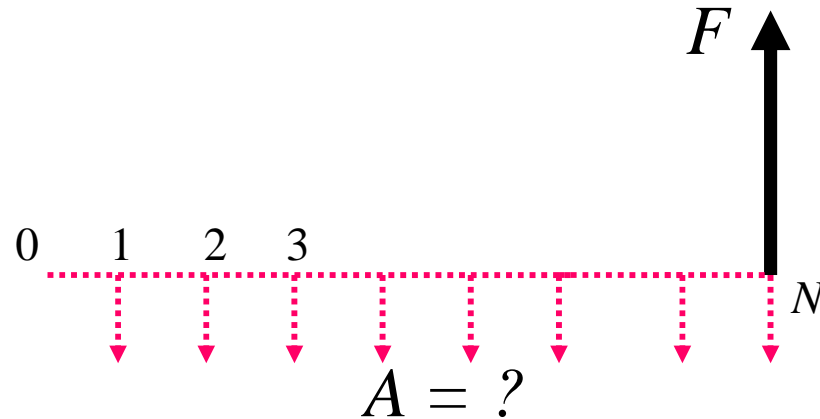
$$\$5,000(1 + 0.06)^0 = \$5,000.00$$

\$28,185.46



Finding an Annuity Value

(Find A , Given F , i , and N)



$$A = F \frac{i}{(1+i)^N - 1}$$
$$= F(A/F, i, N)$$

Example:

- Given: $F = \$5,000$, $N = 5$ years, and $i = 7\%$
- Find: A
- Solution: $A = \$5,000(A/F, 7\%, 5) = \869.50

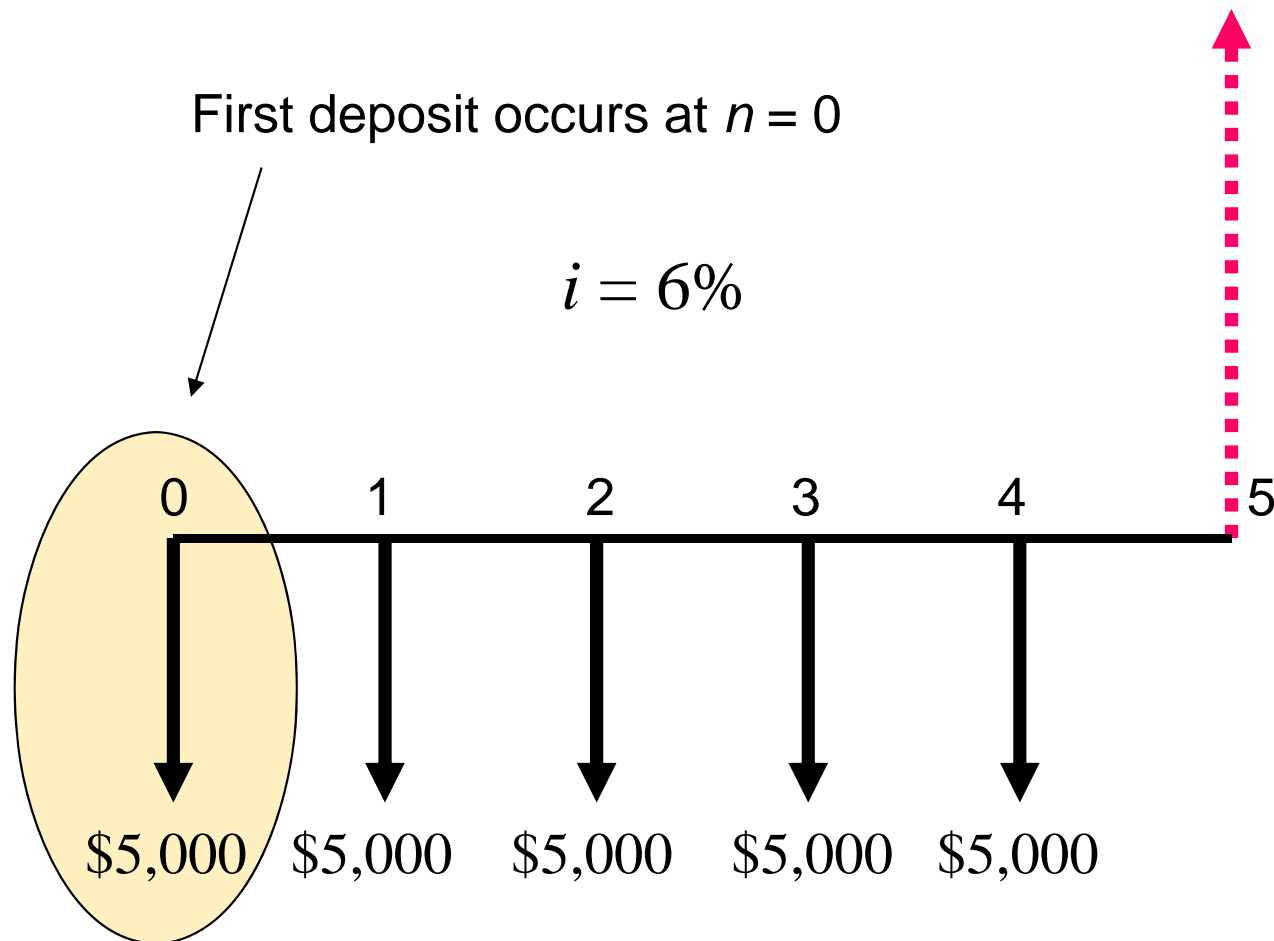
Example: Handling Time Shifts in a Uniform Series*

(Find F , Given i , A , and N)

$$F_5 = \$5,000(F / A, 6\%, 5)(1.06)$$

$$= \$29,876.59$$

$F = ?$



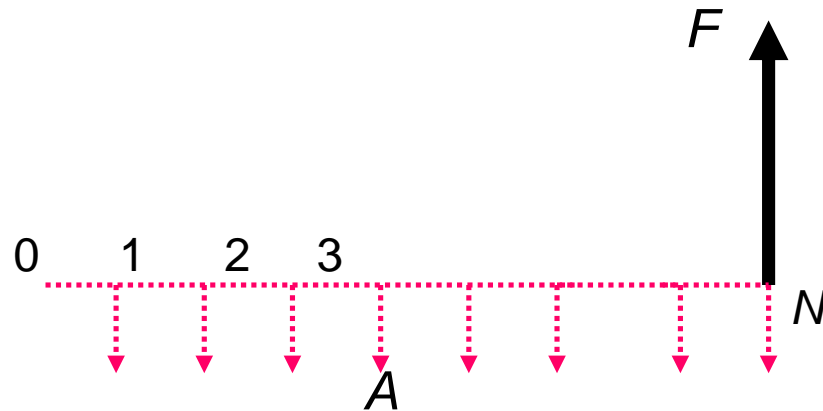
* Each payment has been shifted to one year earlier, thus each payment would be compounded for one extra year.

Sinking fund

- (1) A fund accumulated by periodic deposits and reserved exclusively for a specific purpose, such as retirement of a debt.
- (2) A fund created by making periodic deposits (usually equal) at compound interest in order to accumulate a given sum at a given future time for some specific purpose.

Sinking Fund Factor

is an interest-bearing account into which a fixed sum is deposited each interest period; The term within the colored area is called **sinking-fund factor**. (Find A , Given F , i , and N)



$$A = F \frac{i}{(1+i)^N - 1}$$
$$= F(A/F, i, N)$$

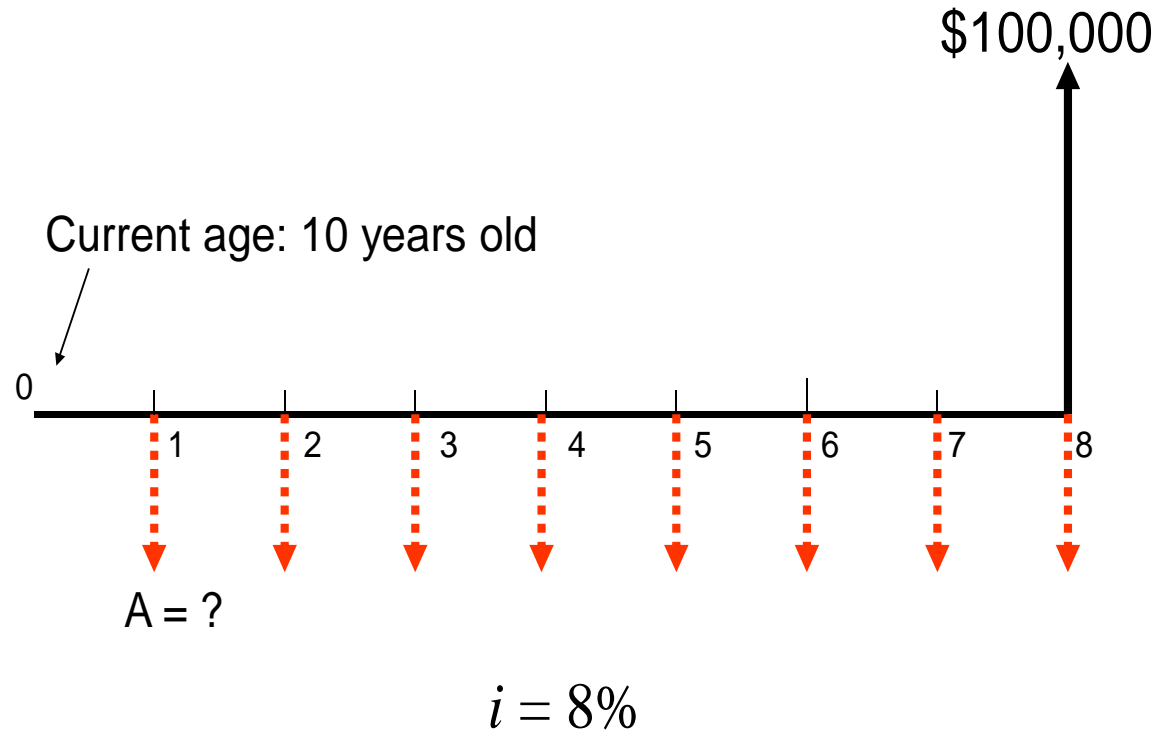
Example – College Savings Plan:

- Given: $F = \$100,000$, $N = 8$ years, and $i = 7\%$
- Find: A
- Solution:

$$A = \$100,000(A/F, 7\%, 8) = \$9,746.78$$

OR

- **Given:**
 - $F = \$100,000$
 - $i = 7\%$
 - $N = 8 \text{ years}$

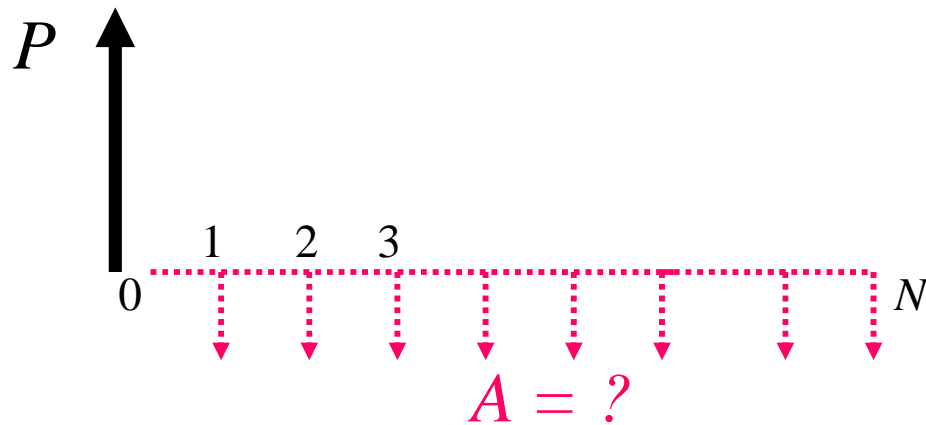


- Find: A
- Solution: $A = \$100,000(A/F, 7\%, 8) = \$9,746.78$

Capital Recovery Factor (Annuity Factor)

- **Annuity:** (1) An amount of money payable to a recipient at regular intervals for a prescribed period of time out of a fund reserved for that purpose. (2) A series of equal payments occurring at equal periods of time. (3) Amount paid annually, including reimbursement of borrowed capital and payment of interest.
- **Annuity factor:** The function of interest rate and time that determines the amount of periodic annuity that may be paid out of a given fund.

Capital Recovery Factor is the colored area which is designated $(A/P, i, N)$. In finance, this A/P factor is referred to as the **annuity factor**. (Find A , Given P , i , and N)



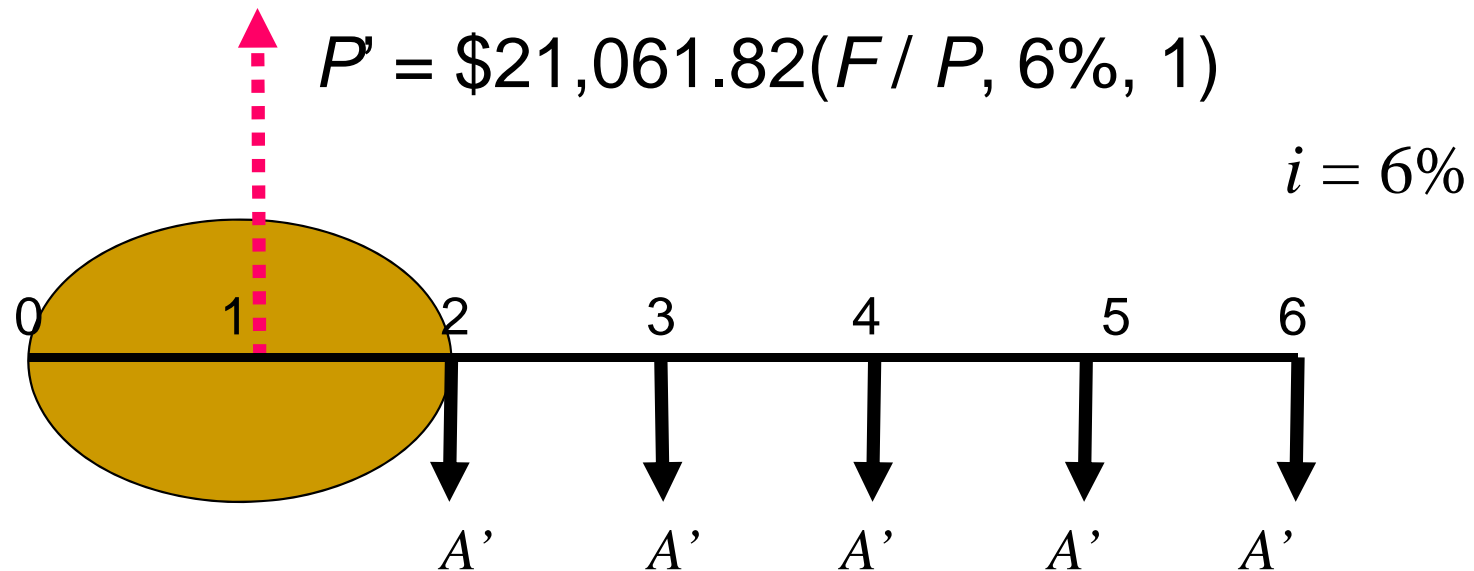
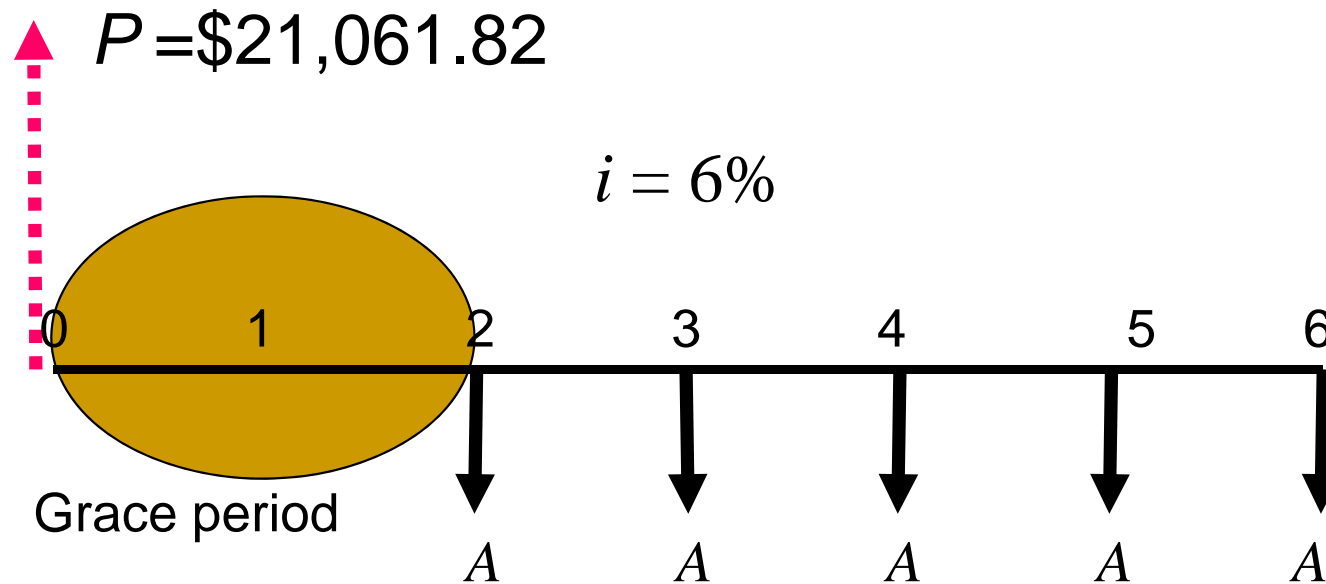
$$A = P \frac{i(1+i)^N}{(1+i)^N - 1}$$

$$= P(A/P, i, N)$$

Example 2.12: Paying Off Education Loan

- Given: $P = \$21,061.82$, $N = 5$ years, and $i = 6\%$
- Find: A
- Solution: $A = \$21,061.82(A/P, 6\%, 5) = \$5,000$

Example: Deferred (delayed) Loan Repayment Plan



Two-Step Procedure

$$P' = \$21,061.82(F / P, 6\%, 1)$$

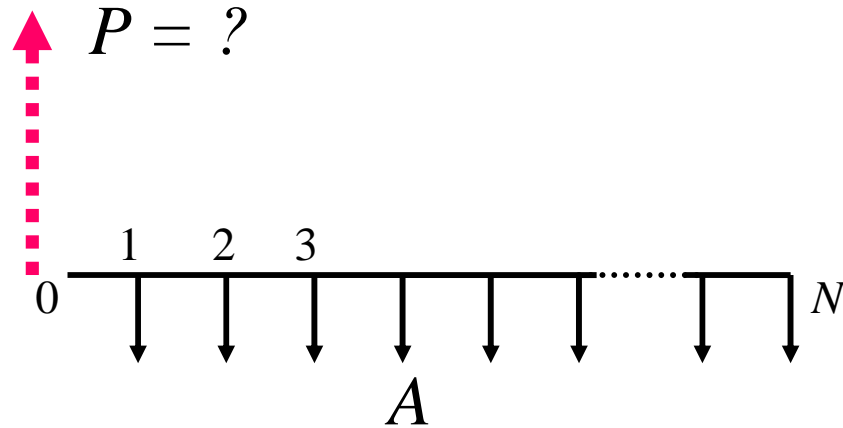
$$= \$22,325.53$$

$$A = \$22,325.53(A / P, 6\%, 5)$$

$$= \$5,300$$

Present Worth of Annuity Series

The colored area is referred to as the equal-payment-series present-worth factor (PWF)



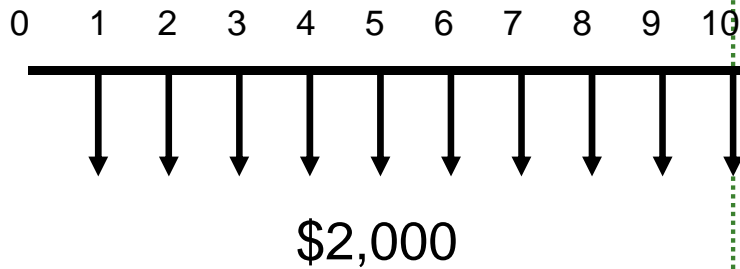
$$P = A \frac{(1+i)^N - 1}{i(1+i)^N}$$
$$= A(P/A, i, N)$$

Example: Lottery

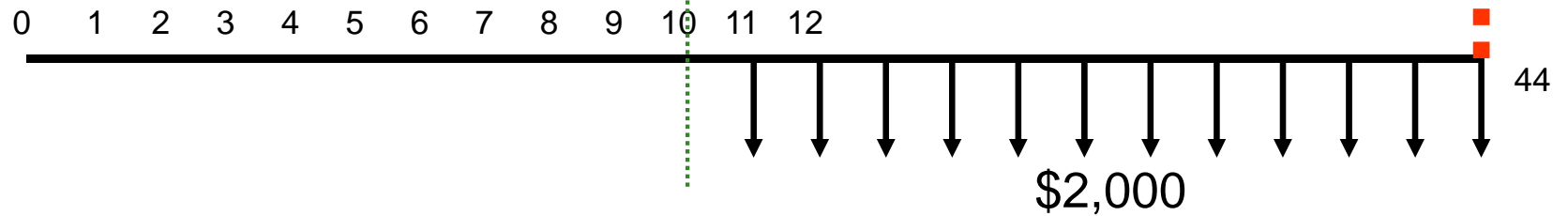
- Given: $A = \$7.92\text{M}$, $N = 25$ years, and $i = 8\%$
- Find: P
- Solution: $P = \$7.92\text{M}(P/A, 8\%, 25) = \84.54M

Example: Early Savings Plan – 8% interest

Option 1: Early Savings Plan



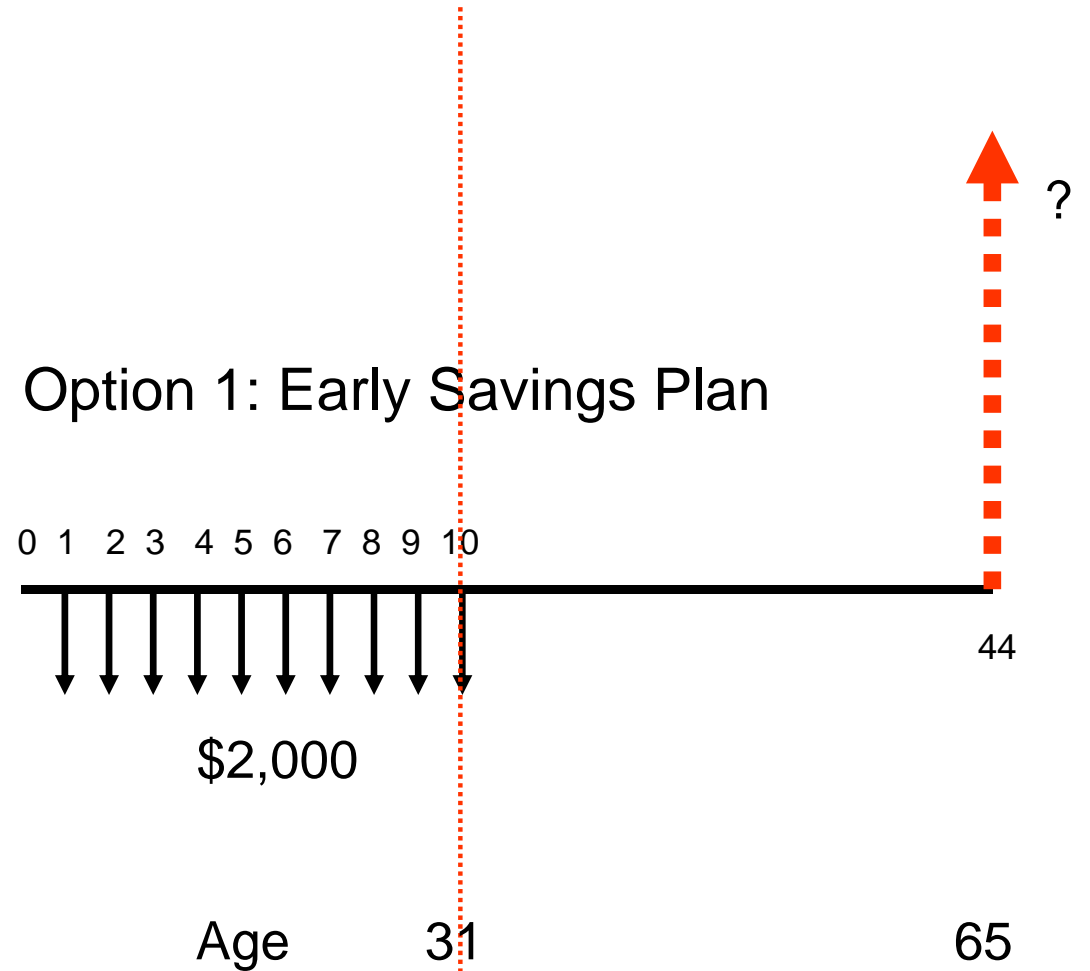
Option 2: Deferred Savings Plan



Option 1 – Early Savings Plan

$$F_{10} = \$2,000(F / A, 8\%, 10)$$
$$= \$28,973$$

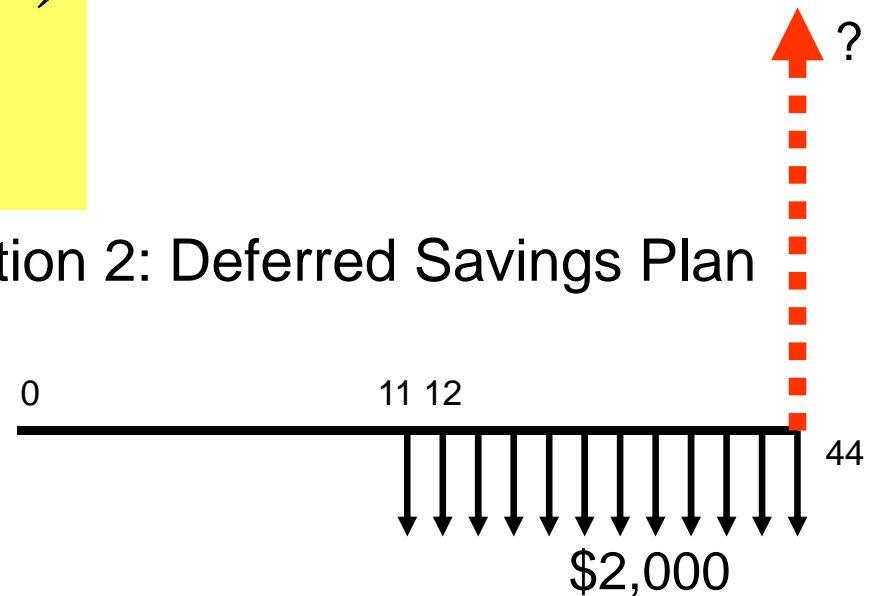
$$F_{44} = \$28,973(F / P, 8\%, 34)$$
$$= \$396,645$$



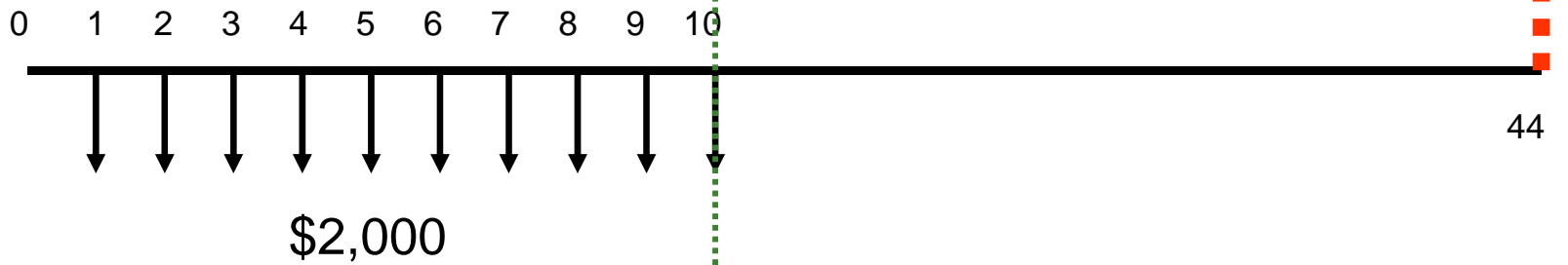
Option 2: Deferred Savings Plan

$$F_{44} = \$2,000(F / A, 8\%, 34)$$
$$= \$317,233$$

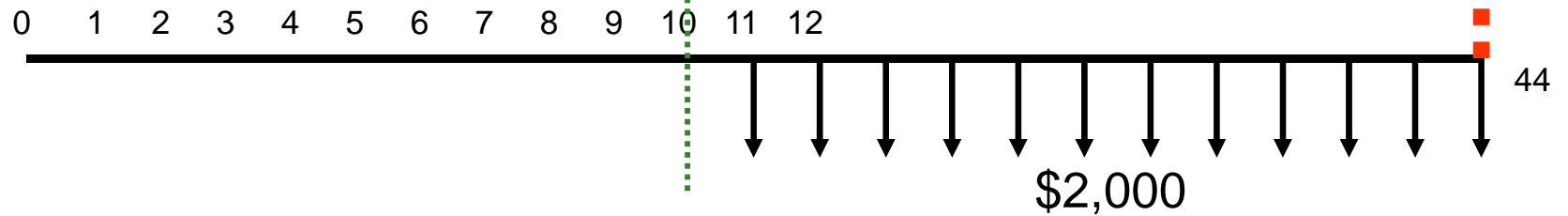
Option 2: Deferred Savings Plan



Option 1: Early Savings Plan



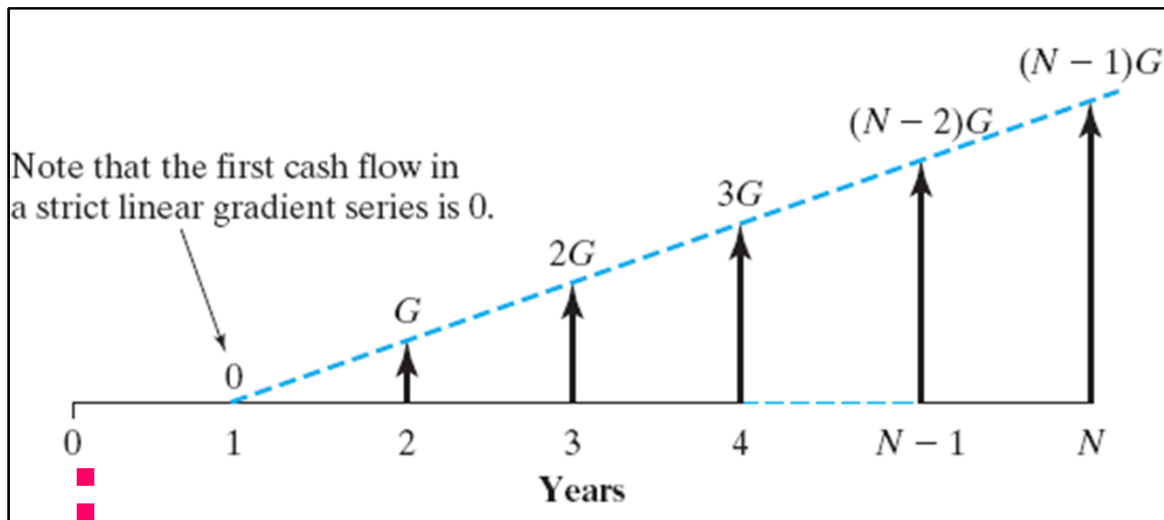
Option 2: Deferred Savings Plan



Linear Gradient Series

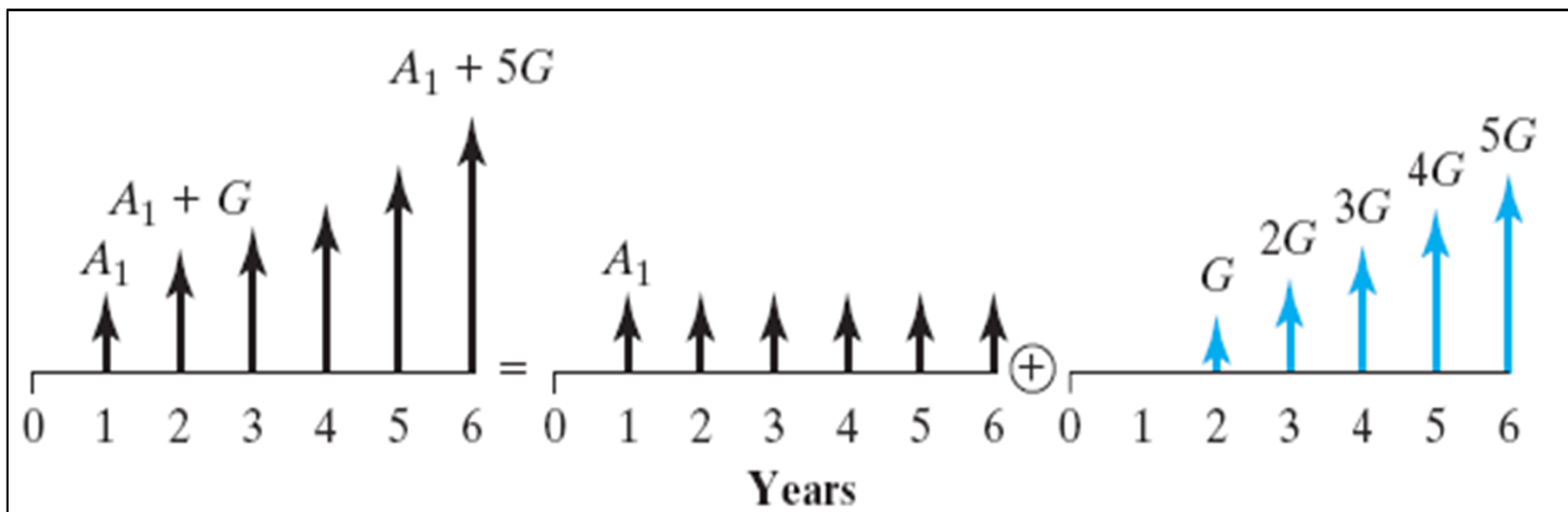
Engineers frequently meet situations involving periodic payments that increase or decrease by a constant amount (G) from period to period.

A Strict Gradient Series:

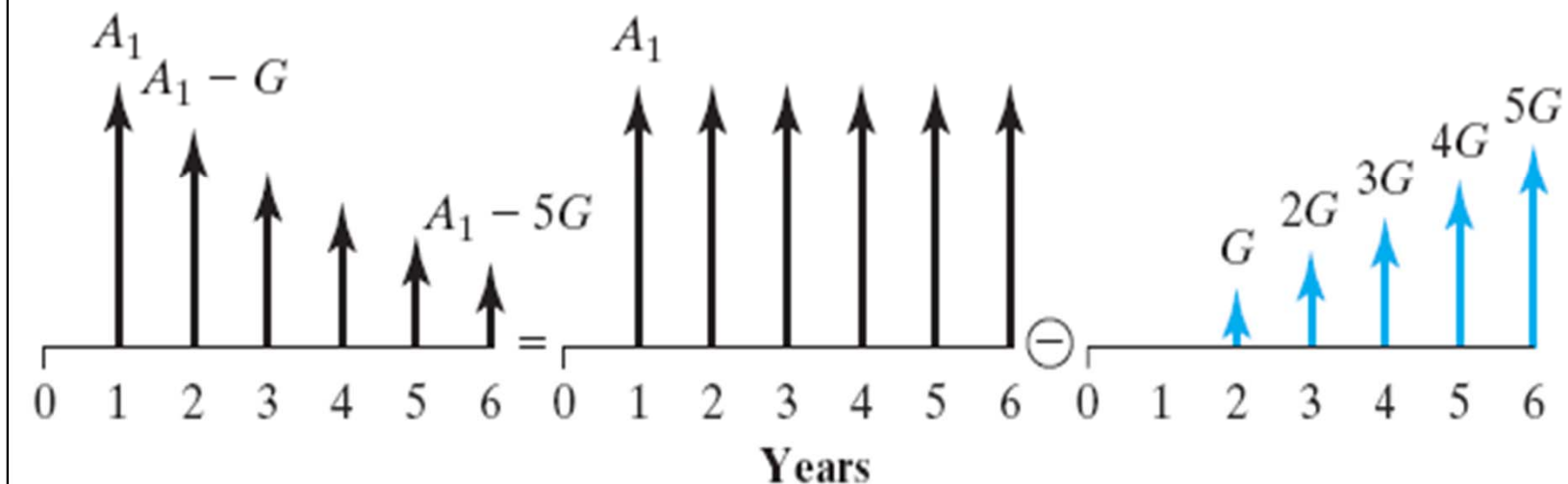


$$P = G \frac{(1+i)^N - iN - 1}{i^2(1+i)^N}$$
$$= G(P/G, i, N)$$

Gradient Series as a Composite Series of a Uniform Series of N Payments of A_1 and the Gradient Series of Increments of Constant Amount G

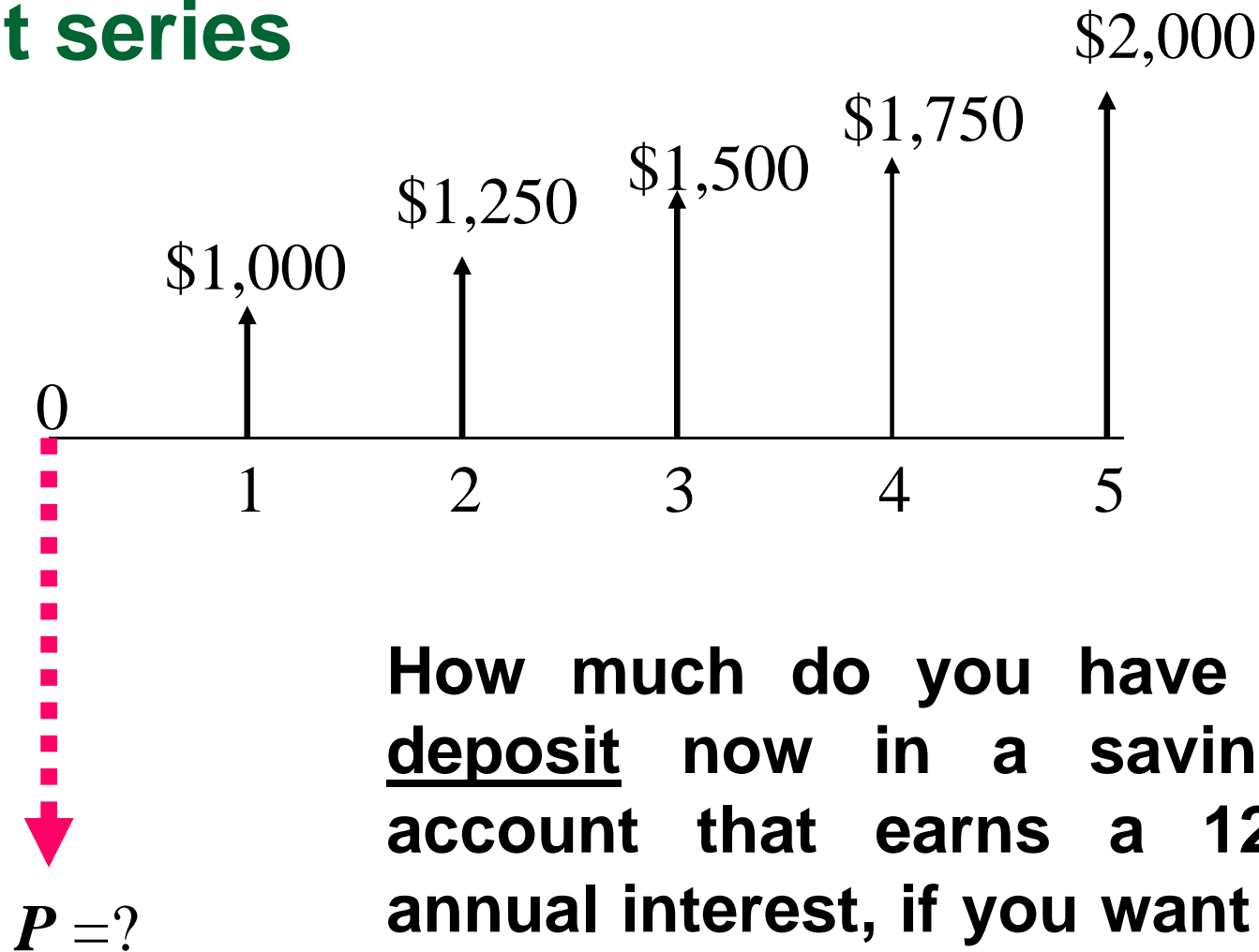


(a) Increasing gradient series

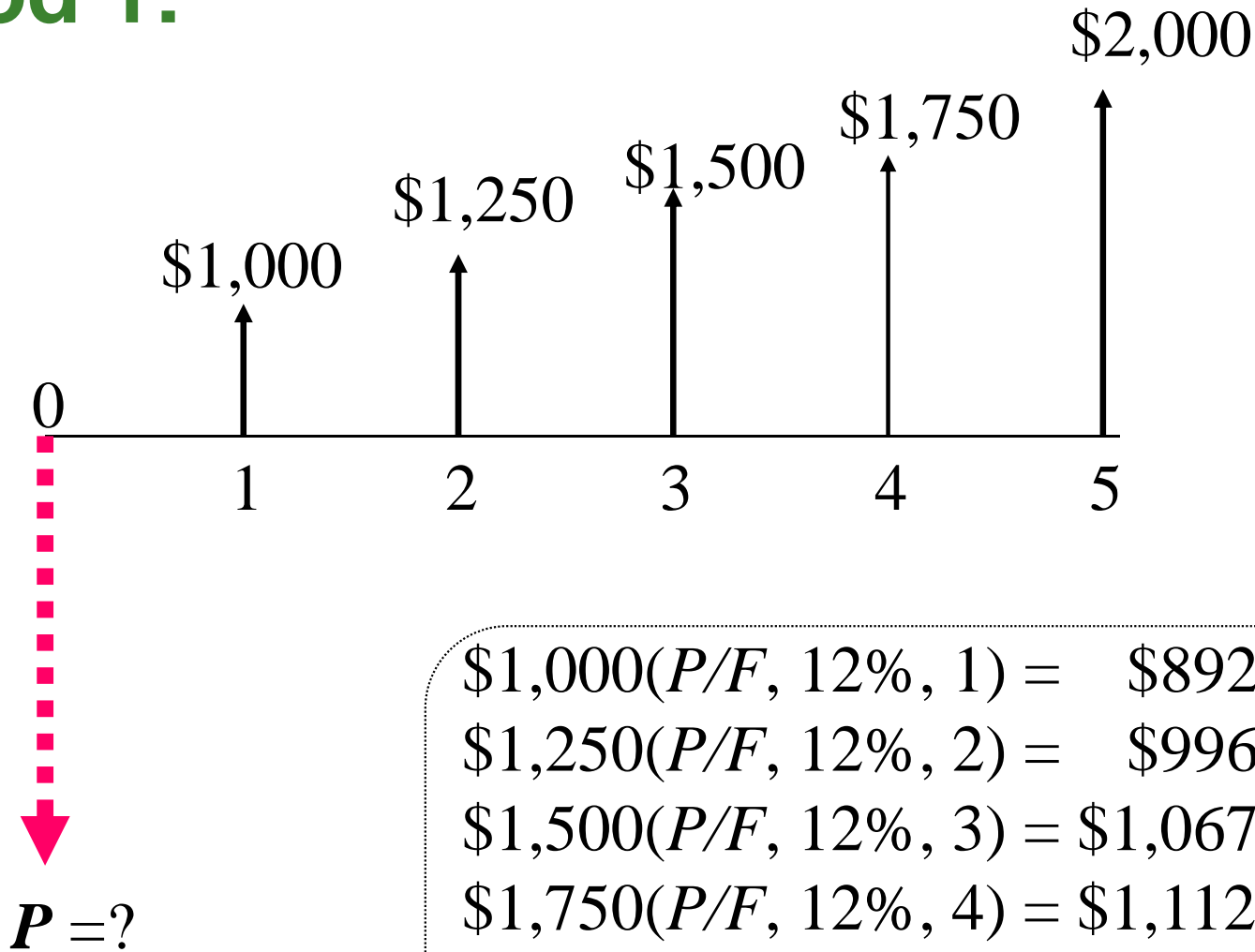


(b) Decreasing gradient series

Example – Present value calculation for a gradient series

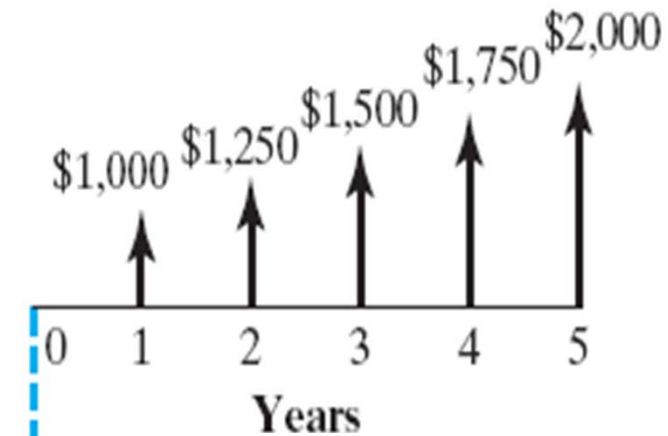


Method 1:



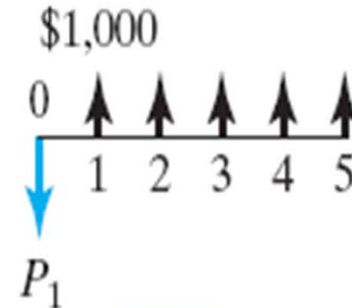
$$\begin{aligned} \$1,000(P/F, 12\%, 1) &= \$892.86 \\ \$1,250(P/F, 12\%, 2) &= \$996.49 \\ \$1,500(P/F, 12\%, 3) &= \$1,067.67 \\ \$1,750(P/F, 12\%, 4) &= \$1,112.16 \\ \$2,000(P/F, 12\%, 5) &= \underline{\$1,134.85} \\ &= \mathbf{\$5,204.03} \end{aligned}$$

Method 2:



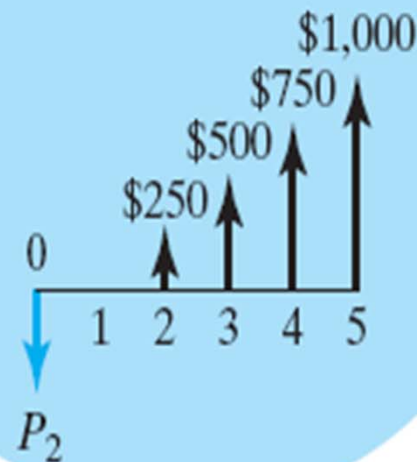
=

Equal payment series



+

Gradient series

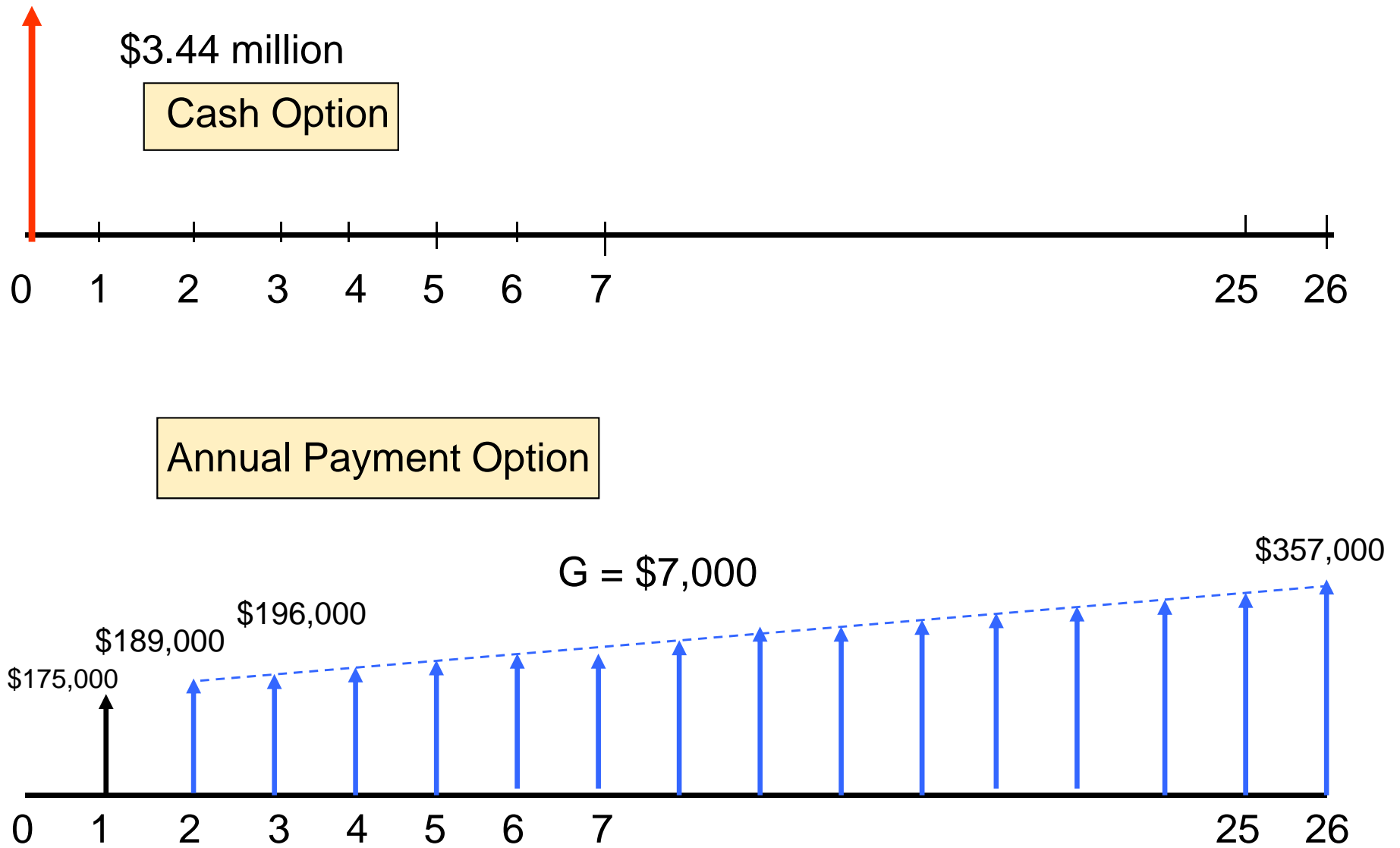


$$P_1 = \$1,000(P/A, 12\%, 5) = \$3,604.80$$

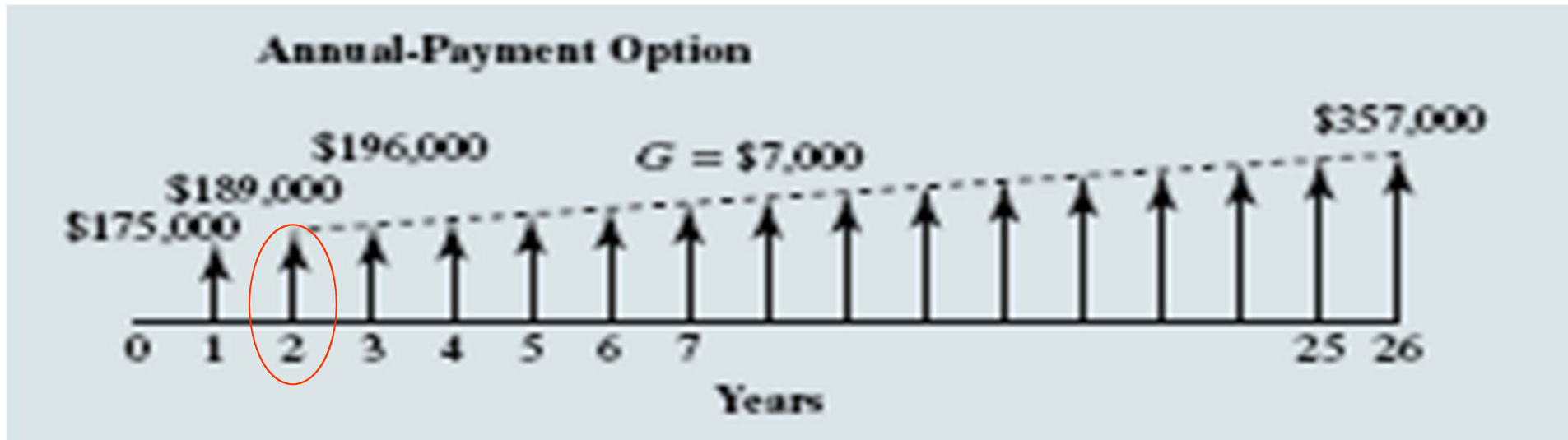
$$P_2 = \$250(P/G, 12\%, 5) = \$1,599.20$$

$$P = \$3,604.08 + \$1,599.20 = \$5,204$$

Example: Super Lottery



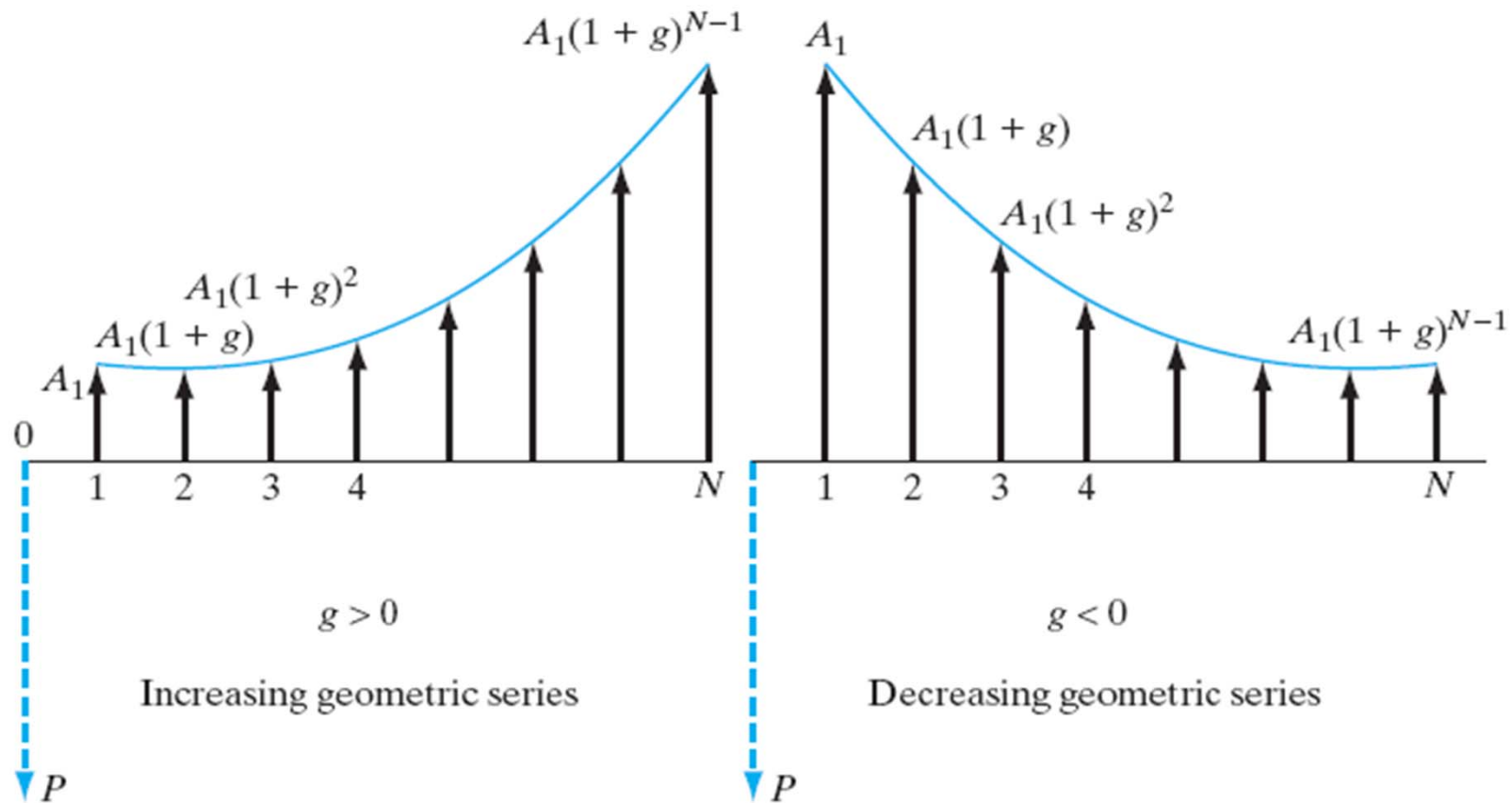
Equivalent Present Value of Annual Payment Option at 4.5%



$$\begin{aligned}
 P &= [\$175,000 + \$189,000(P/A, 4.5\%, 25) \\
 &\quad + \$7,000(P/G, 4.5\%, 25)](P/F, 4.5\%, 1) \\
 &= \$3,818,363
 \end{aligned}$$

Geometric Gradient Series

Many engineering economic problems, particularly those relating to construction costs, involve cash flows that increase over time, not by a constant amount, but rather by a constant percentage (geometric), called **compound growth**.

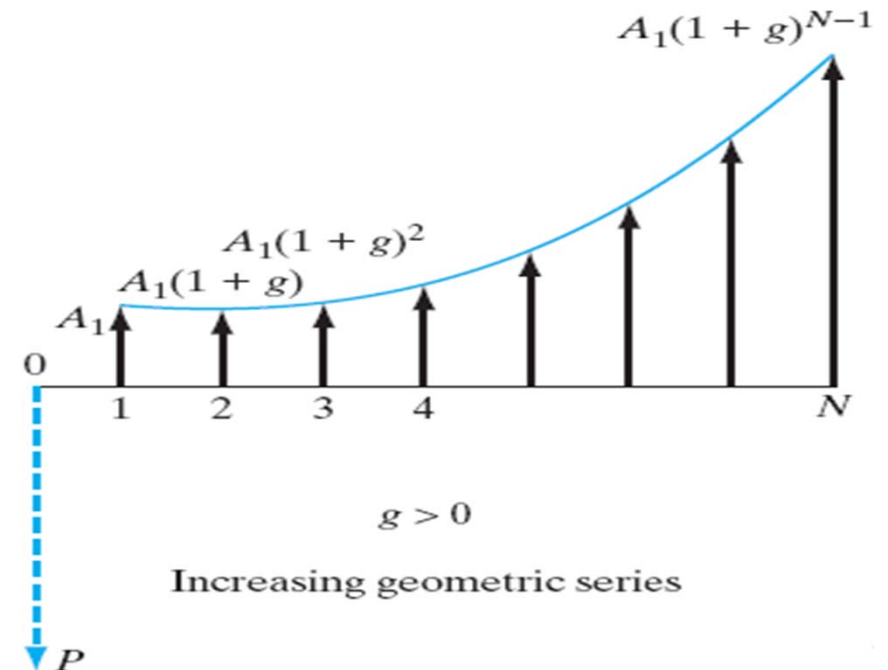


Present Worth Factor of Geometric Gradient Series

$$P = A_1 \frac{1 - (1+g)^N (1+i)^{-N}}{i - g}, \text{ if } i \neq g$$

$$NA_1 / (1+i), \text{ if } i = g$$

$$= A_1 (P/A_1, g, i, N)$$



Alternate Way of Calculating P

$$\text{Let } g' = \frac{i - g}{1 + g}$$

$$P = \frac{A_1}{(1 + g)} (P / A, g', N)$$

Example (1): Find P , Given A_1, g, i, N (Expected retirement pension)

- Given:

$$g = 5\%$$

$$i = 7\%$$

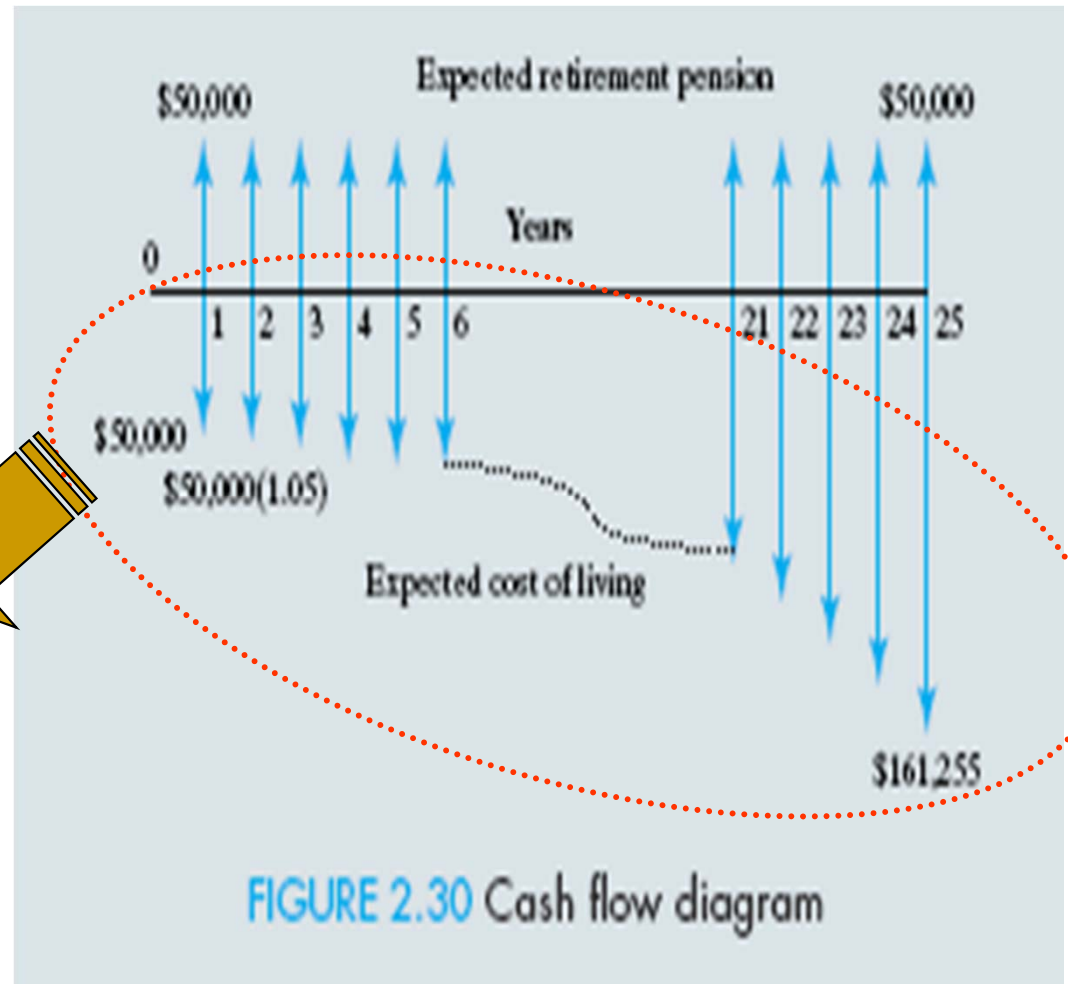
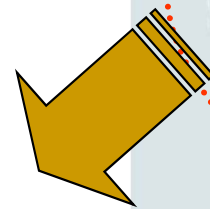
$$N = 25 \text{ years}$$

$$A_1 = \$50,000$$

- Find: P

$$P = \$50,000 \left[\frac{1 - (1 + 0.05)^{25} (1 + 0.07)^{-25}}{0.07 - 0.05} \right]$$

$$= \$940,696$$



Required Additional Savings

$$P = \$50,000(P / A, 7\%, 25)$$
$$= \$582,679$$

$$\Delta P = \$940,696 - \$582,679$$
$$= \$358,017$$

Example (2): Find A_1 , Given F, g, i, N

(Retirement plan – saving \$1 Million)

- Given:

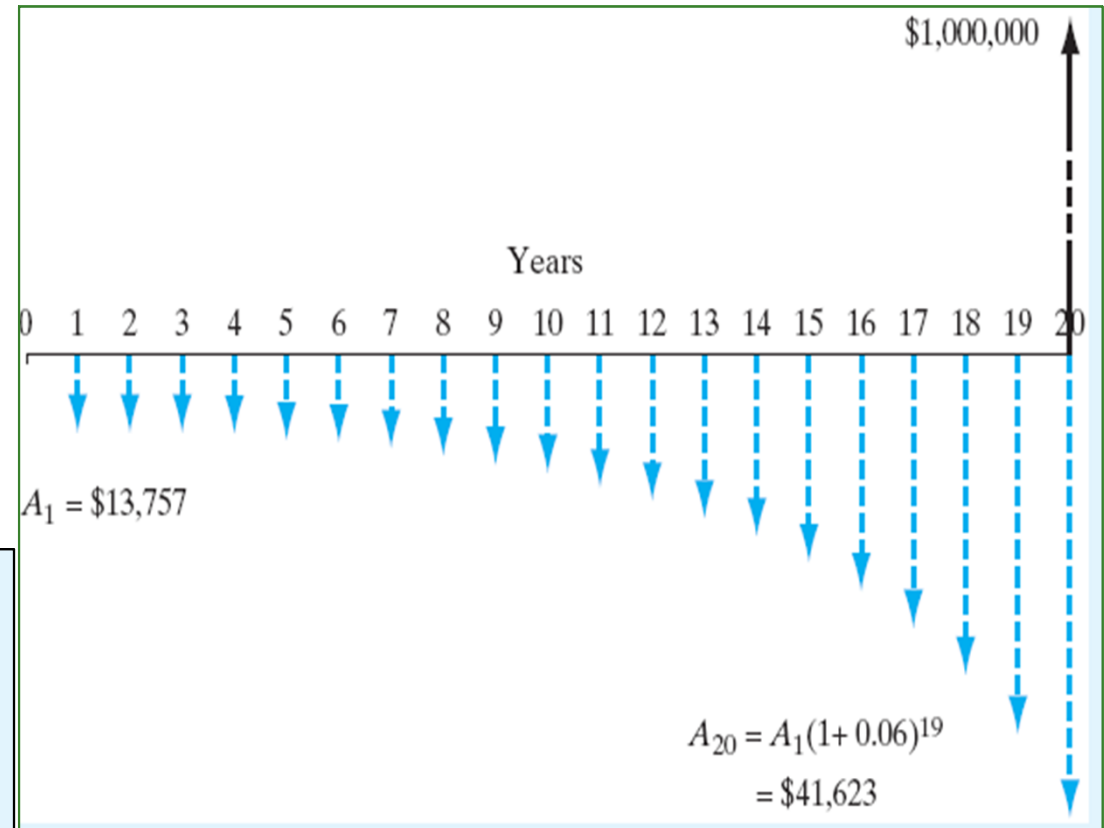
$$F = \$1,000,000$$

$$g = 6\%$$

$$i = 8\%$$

$$N = 20 \text{ years}$$

- Find: A_1



$$\begin{aligned} F &= A_1(P/A_1, 6\%, 8\%, 20)(F/P, 8\%, 20) \\ &= \frac{A_1}{0.08 - 0.06} \left[1 - \left(\frac{1 + 0.06}{1 + 0.08} \right)^{20} \right] (F/P, 8\%, 20) \\ &= A_1(72.6911) \end{aligned}$$

$$A_1 = \$1,000,000 / 72.6911 = \$13,757$$

A Typical Compound Interest Table

– say 12%

- To find the compound interest factor when the interest rate is 12% and the number interest periods is 10, we could evaluate the following equation using the interest table.

$$F = \$20,000 \underbrace{(1 + 0.12)^{10}}_{3.1058} = \$62,116$$

N	Single Payment		Equal Payment Series				Gradient Series		N
	Compound Amount Factor (F/P,i,N)	Present Worth Factor (P/F,i,N)	Compound Amount Factor (F/A,i,N)	Sinking Fund Factor (A/F,i,N)	Present Worth Factor (P/A,i,N)	Capital Recovery Factor (A/P,i,N)	Gradient Uniform Series (A/G,i,N)	Gradient Present Worth (P/G,i,N)	
1	1.1200	0.8929	1.0000	1.0000	0.8929	1.1200	0.0000	0.0000	1
2	1.2544	0.7972	2.1200	0.4717	1.6901	0.5917	0.4717	0.7972	2
3	1.4049	0.7118	3.3744	0.2963	2.4018	0.4163	0.9246	2.2208	3
4	1.5735	0.6355	4.7793	0.2092	3.0373	0.3292	1.3589	4.1273	4
5	1.7623	0.5674	6.3528	0.1574	3.6048	0.2774	1.7746	6.3970	5
6	1.9738	0.5066	8.1152	0.1232	4.1114	0.2432	2.1720	8.9302	6
7	2.2107	0.4523	10.0890	0.0991	4.5638	0.2191	2.5515	11.6443	7
8	2.4760	0.4039	12.2997	0.0813	4.9676	0.2013	2.9131	14.4714	8
9	2.7731	0.3606	14.7757	0.0677	5.3282	0.1877	3.2574	17.3563	9
10	3.1058	0.3220	17.5487	0.0570	5.6502	0.1770	3.5847	20.2541	10

Further Reading

- Park, C. S., 2007. *Contemporary Engineering Economics*, 4th ed., Chapter 3: Interest Rate and Economic Equivalence, Prentice Hall, Upper Saddle River, New Jersey.
 - http://esminfo.prenhall.com/sample_chapters/park/Chapter03.pdf
- Time Value of Money Using Microsoft Excel
 - www.studyfinance.com/lessons/timevalue/timevalue.xls